

2005 HOUSE APPROPRIATIONS

HB 1334

#### 2005 HOUSE STANDING COMMITTEE MINUTES

#### BILL/RESOLUTION NO. HB1334

House Government Performance Division

☐ Conference Committee

Hearing Date January 19,2005

Tape Number	Side A	Side B	Meter #
1	X		1-End
		X	1-4579
		<u> </u>	
G '' G ' G	N	. (2)	
Committee Clerk Signat	ure obletthame	U Ahomes	

Minutes: Chair Carlson opened hearing for HB1334, a bill for an act to establish a state employee compensation pool, and to provide for transfers of appropriation authority, subject to budget section approval.

Alan Knudson, Legislative Council: Review of section 1 and section 2. (SEE HB 1334)

Donna Thigpen, President Bismarck State College: On opposing side of HB1334.

(SEE WRITTEN TESTIMONY)

**Rep. Skarphol:** Could you give us a quick synopsis of what higher education's policy is? How does your system work?

**Donna:** We have an amount of money for salaries, but it's not tied to FTE positions in the way that some other agencies are.

**Rep. Skarphol:** Does your allocation, next biennium, or your salary line get increased so you no longer have to use those local funds?

Page 2 House Government Performance Division Bill/Resolution Number HB1334 Hearing Date January 19, 2005

**Donna:** No, we have to continue, unless we generate more tuition dollars. Or, unless we get a larger appropriations.

Chair Carlson: Where do you get the money?

**Donna:** So far we have been lucky to get the money, because we have worked so hard in our enrollment. We've discontinued programs, and used that money to start new programs. We also live by the amount of money we have.

**Pam Sharp, OMB:** OMB was specified in SB 2423 to implement the compensation pool. We can pull general funds, but we cannot with special and general funds. There was an Attorney General's opinion, and they defined a pool to be put in a common fund to be used by all. When we tried to get all this money pooled, we actually could not pool general funds, special funds, or federal funds. I think the concept will not work for this bill.

**Chair Swedjan:** With regard to special and federal funds, your saying you still can't make the transfer to a pool, if the pool is limited to use for salaries?

**Pam:** Correct, the money is for a very specific purpose.

**Rep. Skarphol:** Why could the money not be left in a pool, and build a USI for a market equity adjustment, and not move to another agency?

Pam: They could use that for themselves, but then it wouldn't be a pool.

**Chair Swedjen:** What do you do if you don't have the dollars?

**Pam:** My guess is they'd have to find it somewhere else in the budget, go to the Emergency Commissioner, and have a line item transfer from somewhere else.

**Chair Swedjan:** The definition of a pool, that was rendered by the Attorney General, would not the definition of a pool remain the same, even though that pool may reside in all of these agencies?

Pam: We actually looked at that concept too, but the Attorney General's opinion said no we could not do that.

Chair Swedjan: Why can't they be kept in each agency with an intended purpose?

**Pam:** I don't think there's a problem compiling those funds within an agency, but those special and federal funds could not go to another agency.

**Chair Swedjan:** Could you utilize those dollars, from those granting sources, that are really attributable to salaries, and could you pool them within either of those departments?

Pam: You always have to follow the purpose of grant.

**Rep. Monson:** Working Budgets in the past have said OK, we got this grant very specific for this purpose. Could we switch this money from this type of program, to this type of program, no we can't, because it's specific for that brand. Federal dollars between grants sometimes can't be switched is what we've been told in the past. Is that right?

Pam: Correct.

**Rep. Skarphol:** The bill that was utilized last session, and what were trying to discuss now could be multiple pools within each agency. We can find a pool and make it work within the special federal fund guidelines.

Pam: My only point was, as the bill is written now in terms of a compensation pool.

**Chair Carlson:** So you already have a pool, in your new bill half of this is special funds in you 5 million. So your already pooling special funds?

Page 4 House Government Performance Division Bill/Resolution Number HB1334 Hearing Date January 19, 2005

Pam: It's just special fund authority.

Rep. Glassheim: You said 2 ½ million is what is special and federal funds for your pool?

Pam: Correct, 2 ½ million of special and federal fund authority.

**Chair Carlson:** If your creating this 5 million dollar pool, and half of it special funds, where does the half come from?

Pam: It is in each agency.

Chair Carlson: What's backing up the promise?

Pam: It's whatever there source of there special or federal funds is.

**Rep. Skarphol:** Using DOT as an example, if they get 150,000 dollars in spending authority, and they choose to utilize that authority, will they have to take that 150,00 dollars from other areas within their budget for that?

**Pam:** Only if their available cash restricts them to do that. Their limited to their cash. When you give them authority throughout their budget, your identifying their cash from their special fund.

Rep. Skarphol: Revenues that exceed their appropriated dollar, they cannot do that?

**Pam:** That is correct, they would have to have cash beyond.

**Rep. Skarphol:** Now if there's a pool that accumulates in general fund dollars in state government, then they could in theory ask your office to access that pool, to utilize those dollars?

Pam: Correct.

**Rep. Glassheim:** The 500 million in DOT, they can only spend up to the money we appropriated, now you said they can spend more than we appropriated if they have it in cash.

Pam: If you give them additional authority.

**Rep. Glassheim:** How many positions are there like this, what kind of money are we talking about?

**Alan:** We are working on the vacancy report. Last one we did was in October, and there were 324 vacant positions, a total of 7.9 million dollars, and 2.3 million for the general fund.

Gordy Smith, Audit Manager: Opposing HB 1334. (SEE WRITTEN TESTIMONY)

**Chair Carlson:** Last season we funded a 0 and 0 raise, in your department there were a number of people that received raises. Where did the money come from for those positions, and what is your statutory authority to give those raises?

**Bob Peterson:** The funding came from salary dollars from turnover. My statutory authority is when you give me my appropriation, I can use it as I see fit.

Chair Carlson: So we fund FTE's, but you have the right to reallocate salary dollars by statute?

Bob: Once you give me the appropriation authority, I have the right to use it, as long as I don't exceed my line item salary appropriation within that authority.

Chair Carlson: As legislators and policy makers, you tell me you have the authority to transfer money, but then you come in and tell me you need more money that isn't in the recommendation. So where do we sit on this deal?

**Bob:** You have a decision to make. You can either fund those two positions, or not. If you choose not to fund them, then I will not hire.

Chair Carlson: You could have asked for salary equity. You could have asked for the positions to be funded for critical employee full time equivalent positions. This would have been a mechanism to help you with those two spots that now have been filled, that are unfilled, and you don't have any money for them, would it not?

**Peterson:** Yes, a general fund pool that I could go to get more salary dollars, definently.

Irish Linnertz, Human Resource Director for the Department of Construction: In 01/03 we were authorized 93.25 FTE's, our budget was 9.4. In this biennium we were authorized 93.25 FTE's, but we were reduced 183,000 dollars from the previous biennium that paid for those same 93.25 FTE's.

Tom Freier, Deputy Director for Business Support. (SEE WRITTEN TESTIMONY)

**Chair Carlson:** Many different agencies have different policies on reallocating funds, merit pay, equity adjustments, signing bonuses. There's no uniform policy that spreads throughout all of state government, is there?

Lauri Sterioti, Human Resources: Statutory authority does give us the authority to give those bonuses.

**Rep. Skarphol:** How many positions in state government right now would you qualify as critical to us, positions unable to be filled?

Lauri: I could get those numbers for you.

Chair Carlson: Why isn't there a standard policy for equity, for reallocating funds? What can you reallocate, and what can you not?

Lauri: In the administrative rules we do have Definition of Equity, and guidelines. We tell them that they cannot give equity adjustment beyond a certain percentage.

**Renee Gall, Human Resources:** When we do equity, we often do the bonuses program. We have lost a lot of people to other agencies, a lot of agency hopping, because of money.

**Arvy Smith, Health Department:** We have some serious salary issues. We have at a minimum 20% below market equity.

Page 7 House Government Performance Division Bill/Resolution Number HB1334 Hearing Date January 19, 2005

Chair Carlson: When you said you just couldn't possibly deal with federal funds, if you have that many different sources, you couldn't take that federal fund and move it over here for salaries anyway.

Arvey: No we can't.

**Rep. Monson:** When your talking about the federal grants, do they ever send enough money with these federal funds to pay higher salaries?

**Arvy:** We have room in our federal grants to ask for more salary money.

**Bob Evans, Department of Transportation:** Only about 1/3 of our employees are eligible to be paid with federal funds, the rest are paid with special funds.

Hearing closed.

#### 2005 HOUSE STANDING COMMITTEE MINUTES

#### BILL/RESOLUTION NO. HB1334 State Employee Compensation Pool

House Appropriations Full Committee

☐ Conference Committee

Hearing Date February 15, 2005

Tape Number	Side A	Side B	Meter #
6	X		#33.4 - #45.9
Committee Clerk Signature	(drus	Stexand	w

Minutes:

Rep. Ken Svedjan, Chairman opened the discussion on HB1334.

Rep. Al Carlson explains that this bill establishes a state employee compensation pool. This deals just with general funds. The Legislative Assembly may provide funding from the general fund for the state employee compensation pool from budget reductions made to state agency appropriations. Based on the information Legislative Assembly may determine the necessary amount to be appropriated to the pool by calculating up to 60% of the total general fund reductions identified relating to FTEs, Employee positions that have been vacant for 90 days or more, anticipated employee retirements, anticipated employee turnover. This pools money from employee positions that are not there and they can be redistributed for employee equity or market salary increases, performance increases, restoration of a critical employee FTE position. Rep.

Rep. Keith Kempenich seconded

**Rep. Joe Kroeber** asked about lines 19-20 and asked how long the process takes when you submit a request for a transfer.

**Rep. Ken Svedjan, Chairman** answered that the intent of this is not to be a roadblock but that this process would be handled quickly.

**Rep. Al Carlson** commented that there was already a process for filling empty positions **Rep. Joe Kroeber** asked if this would remove the flexibility of the agency

**Rep. Al Carlson** commented that this was just for positions that have been open for 90 days or longer.

**Rep. Ralph Metcalf** commented that some of these positions are very specific and hard to fill and then what happens if we take the money away before they are filled.

**Rep. Al Carlson** commented that there is a compression problem when you fill new positions in that you have to pay the person who is just coming in as much as you pay the person who has been there a long time. The agency's have flexibility through this to give equitable raises.

(meter Tape #6, side A, #40.5)

**Rep. Ken Svedjan, Chairman** called for a voice vote on the motion to adopt amendment #0201 to HB1334. Vote was unclear so a roll call vote was called. Motion carries with a vote of 13 yeas, 9 neas, and 1 absence.

**Rep.** Al Carlson moved a Do Pass As Amended motion to HB1334.

Rep. Keith Kempenich seconded.

**Rep. Eliot Glassheim** commented that 90 days is a really short time to declare a position vacant because the process to advertise, interview and hire is much longer than this.

Page 3 House Appropriations Committee Bill/Resolution Number HB1334 Hearing Date February 15, 2005

**Rep. Ken Svedjan, Chairman** called for a roll call vote on the Do Pass As Amended motion for HB1334. Motion carried with a vote of 13 yeas, 10 neas, and 0 absences. Rep Carlson will carry this bill to the house floor.

Rep. Ken Svedjan, Chairman closed the discussion on HB1334.

Rep. Ken Svedjan, Chairman adjourned the meeting. (meter Tape #6, side A, #45.9.)

			D	ate: February 15, 2005_		
			Roll (	Call Vote #:2		
	HOUSE STAND LL/RESOLUTIO			TTEE ROLL CALL VOTI HB1334	ES	
House Ap	propriations - Ful	Comm	nittee			
Check here for	Conference Com	mittee				
egislative Council	Amendment Num	ıber _		50250.0201		
ction Taken <u>]</u>	DO PASS AS A	MEND:	<u>ED</u>			
otion Made By	Rep Carlson		Se	conded By Rep Kempeni	<u>ch</u>	
Represer	ntatives	Yes	No	Representatives	Yes	No
Rep. Ken Svedjan,	, Chairman	X		Rep. Bob Skarphol	X	
Rep. Mike Timm,	Vice Chairman	X		Rep. David Monson	X	
Rep. Bob Martinso	on		X	Rep. Eliot Glassheim		X
Rep. Tom Brusega	ard	X	<u></u>	Rep. Jeff Delzer	X	
Rep. Earl Rennerfe	eldt	X		Rep. Chet Pollert	X	
Rep. Francis J. Wa	ald	X		Rep. Larry Bellew	X	
Rep. Ole Aarsvold			X	Rep. Alon C. Wieland	X	
Rep. Pam Gulleson	n		X	Rep. James Kerzman		X
Rep. Ron Carlisle		<u> </u>	X	Rep. Ralph Metcalf		X
Rep. Keith Kempe	nich	X				
Rep. Blair Thoreso	on		X			
Rep. Joe Kroeber			X			
Rep. Clark Williar	ns		X			
Rep. Al Carlson		X				
otal Yes	<u>13</u>		No	10		
bsent				0		
loor Assignment	Rep Carlson					

If the vote is on an amendment, briefly indicate intent:

Module No: HR-31-3199

Carrier: Carlson Insert LC: 50250.0201 Title: .0300

#### REPORT OF STANDING COMMITTEE

HB 1334: Appropriations Committee (Rep. Svedjan, Chairman) recommends AMENDMENTS AS FOLLOWS and when so amended, recommends DO PASS (13 YEAS, 10 NAYS, 0 ABSENT AND NOT VOTING). HB 1334 was placed on the Sixth order on the calendar.

Page 1, line 7, remove ", special funds, and federal"

Page 1, line 8, remove "funds"

Page 1, line 15, replace "funding" with "general fund"

Renumber accordingly

#### STATEMENT OF PURPOSE OF AMENDMENT:

This amendment removes reference to pooling federal or special funds. The compensation pool will consist of only funding from the general fund.

2005 SENATE APPROPRIATIONS

HB 1334

#### 2005 SENATE STANDING COMMITTEE MINUTES

#### **BILL/RESOLUTION NO. 1334**

Senate Appropriations Committee

☐ Conference Committee

Hearing Date March 24, 2005

Tape Number	Side A	Side B	Meter #
1	a	b	2048-end
Committee Clerk Signa	ture		

#### Minutes:

Vice Chairman Grindberg called the hearing to order on HB 1334.

Representative Alan Carlson, District 41, Fargo, distributed supporting documentation and testified in support of HB 1334. Handouts distributed included ND State Agency and institution vacant positions, ND State Agency off budget positions, and Statutory eligibility for retirement.

Representative Carlson indicated this bill establishes a state employee compensation pool for general funded FTE positions that have been vacated for 90 days or more. The individual departments could then put in requests for funding positions when they can be filled. There are exceptions to the rule.

**Senator Andrist** indicated there must be many employees partially funded with general fund money and federal money. The response was that all federal money must stay with the department and this would only include general fund money.

Senator Fischer asked if the University system is exempt and how are the positions that are vacant for months and more difficult to fill addressed with this bill. The response was the University system is exempt and the intent is to have difficult to fill positions in a category and set the money aside to be used for that position.

**Senator Grindberg** asked if Central Personnel of OMB could have control of the funds. The response was that concept could be looked at.

**Senator Christman**n asked if the hard to fill positions is in the concept or if that has to be added.

Pam Sharp, Director, Office of Management and Budget (OMB), testified in opposition to HB 1334 indicating she is opposed because it takes flexibility away from the individual agencies, it promotes bad hiring practices, and it creates more government bureaucracy. I believe the original intent of this bill was to give agencies flexibility, but certainly removes that. There is no language in this bill that excludes higher education, removes the original intent of the departments to manage their

**Senator Bowman** indicate when you follow the dollars of an FTE basically all this bill says is an accountability of those dollars. Why is that bad policy.

**Pam Sharp** indicated this bill would take away the position if it is not filled for 90 days and put it in a pool. There are very valid reasons that positions cannot be filled for 90 days and it doesn't mean the position is not needed.

**Senator Grindberg**, say the 90 day provision went away and the pool would have say \$1 million in it and OMB or Personnel were allowed to redistribute that money and report back to us. What are your thoughts.

Pam Sharp indicated that two years ago we tried to eliminate positions and agencies couldn't eliminate positions.

**Senator Andrist** Could you learn to love the bill if 90 days was extended to 120 or 150 days and what if all roll up money instead of 60% of it went into the pool to see how badly the positions are needed. How do we control the FTE money from going to other uses

**Pam Sharp** indicated could not love this bill. When appropriated money to agencies for positions and then take it away, I don't think I could be comfortable with that. If positions are not filled, the monies are returned to the general fund at the end of the biennium. We do not see misuse of the funds.

Commissioner Rick Clayburgh testified in opposition to HB 1334 indicating this bill takes flexibility away from state agencies. You a lot the money for salaries and wages and it is the department responsibility to do what they are required to do. He believes this bill is a solution looking for a problem.

**Senator Bowman** asked if during audits of the department does it indicated the number of FTE positions and the amount of money expended.

Representative Ken Svedjan, District 17, Grand Forks, appeared in support of HB 1334 and signed the list of testifiers.

Gordy Smith, audit manager, presented written testimony and testified in opposition to HB 1334. He indicated a typical audit does not include the number of FTE's nor the amount of money involved. The audit suggests better efficiencies to run the department. The turnover rate is at 33 percent, the private sector pays a lot more then state and it is hard to fill professional positions.

David Clark, Executive President, Bismarck State College, presented written testimony and testified in opposition to HB 1334 indicating that as higher education is to be exempt from this bill, he asked that the exemption be specifically stated as an amendment in the bill.

Laura Glatt, presented written testimony and testified in opposition to HB 1334. She indicated she requested an interpretation of the bill as it refers to Higher Ed and indicated the bill does not exempt higher education.

Ken Purdy, Office of Management and Budget, presented written testimony and testified in opposition to HB 1334 indicted he believed it is a false premise that positions are purposely left open. Agencies are just not getting applicants to fill positions. There is no specific criteria to identify hard to fill positions. Withholding funds to a pool creates an additional piece of bureaucracy requiring agencies to go through more red tape and puts general fund agencies at a disadvantage when compared to special fund agencies.

**Senator Robinson** asked how many FTE's there are totally including higher ed. Is there a breakdown of turnover rate by department. The response was about 14,000 state employees, classified in the executive branch are about 6400, higher ed is around 4000 and 2700 faculty and officials. There is no agency wide breakdown.

Senator Andrist asked to elaborate on off budget positions.

**Sheila Peterson** responded indicated when the legislature passes a continuing appropriation for a particular agency, those then do not run through the regular appropriation process, they are funded by a continuing appropriation and the term off budget is used because appropriation is set by statute.

Senator Bowman when someone's position is vacated for six months can you use that allocated money for another type of bonus to attract someone or do you have no authority to do that. The response was there is legislative authority for agencies to give recruiting and retention bonuses and performance bonuses and that is what the funds are used for.

Dean Mattern, Director, Human Resources, Department of Human services, presented written testimony and testified in opposition to HB 1134 indicating most professional positions take more then 90 days to fill, funding from vacation positions is used for recruitment expenses, overtime or temporary hires, when employees retire they often require large payouts, there is a need for flexibility and creativity in workforce management.

Chris Runge, Executive Director, ND Public Employees association, testified in opposition to HB 1134. She responded to Senator Robinson's question as to the amount of the raises in the last biennium that were not legislatively given. There were approximately 3700 and the Legislative Council did prepare a spreadsheet of those agencies.

Col. Bryan Klipfel, ND Highway Patrol, testified in opposition to HB 1134 indicating the hiring process for highway patrolmen is a lengthy process as they need to wait for at least six vacancies before starting a process and the whole process takes about six months.

Questions were raised as to the qualifications of highway patrol, whether other law enforcement officers qualify if they don't have college degrees and whether there is the ability to waive the strict requirements.

Linda Houfek, Human Resources Director, ND Department of Corrections and Rehabilitation, presented written testimony in opposition to HB 1134. She indicated some

Page 6 Senate Appropriations Committee Bill/Resolution Number 1334 Hearing Date March 28, 2005

positions are vacant for many months and passing this bill could penalize department managers.

She indicated they now have 9.5 positions available.

Arty Path, Human Resource Manager, IT Department, testified in opposition to HB 1134 echoing what other testifiers stated. She indicated human resource managers are criticized for not filling positions, but the absolute soonest a position can be filled is 65 days.

Vice Chairman Grindberg closed the hearing on HB 1134.

#### 2005 SENATE STANDING COMMITTEE MINUTES

#### **BILL/RESOLUTION NO. 1334**

Senate Appropriations Committee

☐ Conference Committee

Hearing Date April 14, 2005

Tape Number	Side A	Side B	Meter #
1	a		1246 - 1346
Committee Clerk Signature	e Jani	Dule	

Minutes:

**Chairman Holmberg** opened the hearing on HB 1334 indicating there was quite a bit of testimony and the Superintendent of Instruction expressed his concerns.

Senator Fischer moved a Do Not Pass, Senator Robinson seconded. A roll call vote was taken resulting in 13 yes 1 no and 1 absent. The motion carried and Senator Holmberg will carry the bill.

Chairman Holmberg closed the hearing on HB 1334.

Date 4 //4
Roll Call Vote #: /

# 2005 SENATE STANDING COMMITTEE ROLL CALL VOTES BILL/RESOLUTION NO. SB /334

Senate SENATE APPROPRIATI	ONS		·	Cor	nmitte
Check here for Conference Con	nmittee				
Legislative Council Amendment Nu	mber				
Action Taken			DNF		·
Motion Made By	ische	<u> </u>	econded By	bins	00
Senators	Yes	No	Senators	Yes	No
CHAIRMAN HOLMBERG	/	<u></u>	SENATOR KRAUTER		
VICE CHAIRMAN BOWMAN			SENATOR LINDAAS	17	
VICE CHAIRMAN GRINDBERG			SENATOR MATHERN		
SENATOR ANDRIST			SENATOR ROBINSON	/	
SENATOR CHRISTMANN			SEN. TALLACKSON		
SENATOR FISCHER					
SENATOR KILZER	/	7	<del></del>	11	
SENATOR KRINGSTAD	/				
SENATOR SCHOBINGER	/				
SENATOR THANE					
·					
Total (Yes)		_ No			
Absent	<del>-                                    </del>				
Floor Assignment	o Imperi	ta	Hockson	·	<del></del> -
f the vote is on an amendment, briefly in	ndicate i	intent:			

REPORT OF STANDING COMMITTEE (410) April 14, 2005 11:21 a.m.

Module No: SR-69-8138 Carrier: Holmberg Insert LC: Title:

#### REPORT OF STANDING COMMITTEE

HB 1334, as engrossed: Appropriations Committee (Sen. Holmberg, Chairman) recommends DO NOT PASS (13 YEAS, 1 NAY, 1 ABSENT AND NOT VOTING). Engrossed HB 1334 was placed on the Fourteenth order on the calendar.

2005 TESTIMONY

HB 1334

### Prepared by the North Dakota Legislatistaff January 2005

Salary and Fringe Benefit

# NORTH DAKOTA STATE AGENCY AND INSTITUTION VACANT POSITIONS AS OF 12/31/04 INCLUDED IN THE 2005-07 EXECUTIVE BUDGET

	•			Number of Months	Date		Amor	unts included in t 07 Executive Bud	he
			Date	Vacant	Expected to	,	General	Special	
GENERA	AÇ J. GOVES	gency/Position No./Description	Vacated	January 2005	Be Filled	Current Status/Agency Response	Fund	Funds	Total
101 - Gov			•			•			
15	1.00	Policy advisor	7400	40		F	<b>\$404.040</b>		£404 040
	1.00	Policy advisor	7/03	18	Unknown	Funding was not provided for the 2003-05 blennium	<b>\$131,312</b>		<b>\$131,312</b>
108 - Sec	retary of	State				•		•	
1588	1.00	Clerk III	7/03	18	Unknown	Election reform position not yet needed		\$57,285	\$57,285
	117		7700	10	CIRGIONII	Election (County) Postupin Not you needed	-	40.11202	70.75
110 - Offi	ce of Ma:	nagement and Budget							
72	0.50	Office assistant	5/04	7	ASAP	Filled with two interns through pltot Internship program	\$28,260		\$28,260
156	1.00	Surplus property specialist	5/04	. 7	Unknown	Position filled based on workload fluctuations		\$61,439	61,439
118	1.00	Custodian	4/04	8	1/05	Position filled	52,219		52,219
122	1.00	Custodian	8/04	4	2/05	Position offered, pending acceptance	52,219		52,219
_	3.50	Total		•		,	\$132,698	\$61,439	\$194,137
449 luda	rusallar '	Toobaalama Danastee 4			•			•	
112 - INTO	1.00	Technology Department Accounting and budget specialist III	8/04	5	4100	inter decides		\$146,854	\$146,854
0298	1.00	Programmer	8/03	5 17	1/05 1/05	Interviewing		100,487	100,487
0250	1.00	Programmer analyst I	12/04	17	1/05	Re-advertising the position Advertising		101,319	101,319
0412	1.00	Programmer analyst 1	12/04	i	1/05	Advertising		100,164	100,164
0287	1.00	Technology service specialist III	12/04	i	1/05	Job announcement closed on January 6, 2005		155,956	155,956
0200	1.00	Technology service specialist III	11/04	ż	1/05	Interviewing		143,859	143,859
428	0.40	Teacher II	8/04	5 .	7/05	Will advertise in July 2005		48.770	48.770
327	0.50	Teacher IV	10/04	3 .	7/05	Advertising	•	52,799	52,799
001-1	1.00	Teacher I	7/03	18	7/05	Advertising		85,263	85,263
002-1	1.00	Teacher I	7/03	18	7/05	Plan to fill during the 2005-07 blennium		85,263	85,263
-	8.90	Total						\$1,020,734	\$1,020,734
447 04-4									
117 - Stat 547			7100	40		4004 155 4 4 10 00 4 50 115 4 4		404.000	****
547 556	1.00 1.00	Auditor III Administrative assistant I	7/03	18	5/05	100% self-funded position - Only filled if needed		\$84,902	\$84,902
520	1.00	Additor II	11/05	2	5/05	100% federally funded - Walting on status of federal fund		82,030	82,030
536	1.00	Information system auditor II	7/04 10/04	6 3	2/05	Auditor hired - Will begin 2/1/05	\$87,856		87,858
531	1.00	Auditor III	10/04	3	1/05 3/05	New auditor began 1/3/05	98,509 100,577		98,509 100,577
543	1.00	Auditor I	11/04	2	3/05	Advertising to fill position			87,856
544	1.00	Auditor II	11/04	2	3/05	Advertising to fill position	87,856		92,887
525	1.00	Auditor I	12/04	1	3/05	Advertising to fill position Advertising to fill position	92,887 87,856		87,85 <del>6</del>
513	1.00	Auditori	12/04	i	3/05	Advertising to fill position	90,813		90,813
۷.۰_	9.00	Total	1204	•	3/03	Advertising to his position	\$646,354	\$166,932	\$813,286
_	0.00			•		•	4040,004	¥100,002	, QO 10,200
120 - Sta	te Treasu	irer							
No vacan	t position	8							
125 - Atte				_			<b></b>		4
693	1.00	Programmer analyst II	12/04	1	3/05	Interviewing	\$58,974	\$40,982	\$99,956
601	1.00	Assistant attorney general	.10/04	4	3/05	Interviewing	35,834	81,310	117,144
608	1.00	Assistant attorney general	12/03	13	Unknown	To be filled based on workload		120,313	120,313
705	1.00	Assistant attorney general	12/02	25	Unknown	To be filled based on workload		117,438	117,438
598	1.00	Assistant attorney general	12/04	1	4/05	Filled	124,274		124,274
629	1.00	Grants and contracts officer I	2/01	47	Unknown	To be filled based on funding availability		88,686	88,686
631	0.50	Identification technician I	11/00	62	Unknown	To be filled based on funding availability		37,279	37,279
634	1.00	Criminal Investigator III Criminal investigator I	7/99	66 18	Unknown	To be filled based on funding availability	30 700	80,551	80,551
10288	1.00	Commen missonRator 1	7/03	18	3/05	Interviewing	79,783		79,783

	_		Data	Number of Months	Date		Amou	and Fringe Bene nts included in t 7 Executive Bud	he
	Δ,	SensylDesition No. (December)	Date	Vacant	Expected to		General	Special	
679	1.00	gency/Position No./Description	Vacated	January 2005	Be Filled	Current Status/Agency Response	Fund	Funds	Total
-		Criminal Investigator I	10/04	4 ·	3/05	Interviewing	94,750		94,750
668	1.00	Criminal Investigator III	11/04	3	3/05	Interviewing	29,333	95.328	124,661
10289	1.00	Telephone solicitation enforcement position	7/03	18	4/05	To be filled based on workload	29,333		
694	1.00	Auditor IV	12/03	13	3/05			138,267	138,267
712	1.00	Racing Commission director				Interviewing	93,774		93,774
	13.50		10/04	4	1/05	Filled		155,601	155,601
-	13.30	Total					\$516,722	\$955,755	\$1,472,477
127 - Offi	ce of Sta	te Tax Commissioner							•
766	1.00	Auditor II	9/04	3	1/05	Position filled on 1/10/05	\$109,542		\$109,542
820	1.00	Auditor II	2/01	47					
465	1.00	Auditor I			Unknown	Hold for employee on active duty	87,324		87,324
807			8/03	16	4/05	Positions 465, 807, 481, and 449 are being reviewed for	71,764		71,784
	1.00	Auditor II	2/04	10	7 <i>1</i> 05	use in compliance, streamlined sales tax	87,324		87,324
481	1.00	Auditor III	5/03	20	4/05	implementation, and expansion of the Nexus program.	95,372	•	95,372
449	1.00	Office assistant il	12/03	12	7/05		51,370		51,370
_	6.00	Total	12.5	, '-	*****		\$502,696	-	
							\$302,090	_	\$502,696
140 - 089	on of Ad.	ministrative Hearings			4.4	•			
No monet	Lacalita-	umstranse uesungs							•
No vacant	position	5 .							
		•							•
160 - Leg	islative (	Council	•						,
0845	1.00	Information processing specialist	. 11/04	2	5/05	Will fill after 2005 legislative session, currently using	\$73,449		#70 440
			. 11704	•	400		<b>₹73,449</b>		\$73,449
0846	1.00	Information assessment and all the				temporary positions to provide services			
0040	1.00	Information processing specialist	1/04	12	5/05	Will evaluate after 2005 legislative session, currently	65,463		65,463
~~~						using temporary positions to provide services			
	2.00	Total				, , ,	\$138,912	-	\$138,912
				•			7100,012	=	9100,012
180 - Jud	icial Bra	nch					·		
897	1.00	District judge	44/04		400				_
887	1.00		11/04	2	1/05	District judge retired - New judge started 1/1/05	\$261,506		\$261,506
		District court administrator	11/04	2	3/05	Currently advertising for the position	185,777		185,777
881	1.00	Court reporter	10/04	3	8/05	Position converted to law clerk position - Individual	132,290	•	132,290
		1				accepted job offer and will start 8/01/05	, ,		
921	1.00	Deputy clerk of district court !!	5/03	20 .	N/A	Turned back in lieu of 1% salary increase given 1/1/04			
967	1.00	Deputy clerk of district court I	7/03	18	N/A				
1053	1.00	Deputy clerk of district court II				Turned back in lieu of 1% salary increase given 1/1/04.			
		• • • • • • • • • • • • • • • • • • • •	6/03	. 19	N/A	Turned back in lieu of 1% salary increase given 1/1/04			
494	1.00	Juvenile court officer II	5/03	. 20	N/A	Turned back in lieu of 1% salary increase given 1/1/04			
1011	1.00	Deputy clerk of district court II	10/04	3	3/05	Redesigning and evaluating position for reassignment	72,117		- 72,117
1107	1.00	Deputy clerk of district court !!	8/04	5 .	4/05	Redesigning and evaluating position for reassignment	115,282	,	115,282
1138	1.00	Director of juvenile court and ed, services	6/04	7	4/05	Redesigning position - Recruitment will start soon	143,353		
	10.00	Total	OI OT	•	700	Longeridinish bosinosi - Locuminioni win start accit		_	143,353
-	10.00	10001					\$910,325		\$910,325
455 5 4									
		and Investment Office				•			
No vacan	t position	S .	•			·		•	
		-				' ·	•		
192 - Put	ile Empl	oyees Retirement System							
No vacan									
· 10 TOUGII	· prositiviii	·				•			
		·				•			•
EDUCAT									
		of Public Instruction		•			¥		
1297	1.00	Project coordinator	7/04	6	2/05	Pending reclassification		\$104,189	\$104,189
1303	1.00	Assistant superintendent	5/04	8	7/05	Position will be open until 2005-07 biennium	\$54 £20		
1309	1.00	Administrative assistant i	10/04	3			\$51,639	95,903	147,542
1000 _			10/04	3	2/05	Interviewing		80,668	80,668
-	3.00	Total					\$51,639	\$280,760	\$332,399
				•	-				
226 - Lan	id Depart	tment							
1475	1.00	Auditor II	11/04	2	2/05	Job posting closes January 7, 2005		\$96,730	\$96,730
				_			2	440,100	930,130
_									

NOTE: The institutions of higher education are not included in this report since the University System receives a "block grant" general fund appropriation.

250 - State Library No vacant positions

Salary and Fringe Benefit	

				Number of Months	Date		Amou 2005-0	nts included in the Executive Budg	16
	A	gency/Position No./Description	Date Vacated	Vacant January 2005	Expected to Be Filled	Current Status/Agency Response	General Fund	Special Funds	Total
252 - 8	chool for t		*	_				•	
1523		Custodian	9/04	4	2/05	Advertising to fill position	\$54,897		\$54,897
1537	0.75	Domitory counselor II	7/04	6	Unknown	Will determine needs based on resources needed to fuffill new mission	59,905		59,905
1539	0.75	Houseparent	1/04	12	Unknown	Will determine needs based on resources needed to fulfill new mission	41,888		41,888
1548	0.75	Licensed practical nurse	6/04	7	1/05	Filled	59,020	•	59,020
1549	1.00	Assistant director	12/04	1	3/05	Advertising to fill position	,	\$123,427	123,427
1559	0.75	Faculty	6/03	19	Unknown	Advertising to fill position	76,749	<b>4.20,</b> 12.	76,749
1562	0.75	Faculty	6/03	19	Unknown	Advertising to fill position	76,749	•	76,749
	5.75	Total				·	\$369,208	\$123,427	\$492,635
253 - N	orth Dakot	a Vision Services - School for the Bilind			•				
1607		Education program administrator	8/04	5	4/05	Evaluating current needs of the agency	\$25,211	\$25,211	\$50,422
270 - 8	tate Board	for Career and Technical Education				•			
1632	1.00	Assistant Director	6/04	7	1/05	Position filled - Effective 1/10/05	\$115,039	\$40,911	\$155,950
1642		Traince/intern	6/02	31	Unknown	Not advertised	30,655	#40 011	30,655
1637	0.50	Administrative assistant II	2/01	47	Unknown	Position being reevaluated to return to full-time due to	28,807	9,603	38,410
1619	1.00	Supervisor	2/02	35	Unknown	assignment of additional duties Not advertised - No federal funds available for position		129,874	129,874
	3.00	Total		•	· OIRIOHII	(407 EGABLOSOG - 140 ledelet (Grees Systems for Secure).	\$174,501	\$180,388	\$354,889
	H AND WE		4		•				
		tment of Health		_					
1740		Office assistant II	10/04	3	4/05	Evaluating for rectassification		\$62,562	\$62,562
1766		Administrative assistant I	12/04	1	3/05	Advertising	<b>\$</b> 3,403	64,662	68,065
1790	1.00	HSP administrator V	12/00	49	7/05	Requested in the 2005-07 budget as a new program.		132,234	132,234
1802		HCF surveyor II	9/04	4	4/05	Continuously advertised since October until filled		94,511	94,511
1814		Public health nurse cons I	12/04	1	3/05	Beginning the interview process	8,202	87,170	95,372
1820		Public health nurse cons I	12/04	1	3/05	Beginning the Interview process		94,216	94,216
1871		Environmental scientist I	9/04	4	3/05	Interviewing applicants	34,7 <del>69</del>	64,568	99,337
1874	1.00	HSP administrator VI	12/04	1	5/05	Evaluating for reclassification		137,556	137,556
1894	1.00	Chemist II	10/04	3	4/05	Evaluating for reclassification	57,229	46,824	104,053
1930		HCF surveyor II	7/04	. 6	4/05	Continuously advertised since October until filled	9,286	83,570	92,856
1931	1.00	HCG surveyor II	12/04	1	4/05	Continuously advertised "open until filled"		87,856	87,856
1960	1.00	Environmental scientist II	10/04	3	3/05	Interviewing applicants		88,450	. 88,450
	12.00	Total					\$112,889	\$1,044,179	\$1,157,068
313 - V	eterans He	ome							
3097	0.60	Cook i	12/04	1	2/05	Filled		\$38,903	\$38,903
3045	0.60	Food service assistant	11/04	1	1/05	Filled		39,001	39,001
3082	0.60	Health care orderly I	11/04	1,	1/05	Filled		16,363	16,363
3085	1.00	Health care orderly II	11/04	1	2/05	Advertising to fill		54,254	<u>54,254</u>
	2.80	Total					\$0	\$148,521	\$148,521
						.·`	•		
	ndian Affai ant position	rs Commission Is							
	<b></b> .	- Allaharan Affalm						•	
	Jepartmeni ant position	of Veterans Affairs as						•	
325 <b>-</b> E	) epartment	of Human Services	•	• *		•			
		ration/Support							
3191	0.80	Human resource officer !!	6/03	19	7/05	Will fill when temporary employee retires	\$49,674	\$69,837	\$119,511
3676	1.00	Accounting manager I	12/04	1	1/05	Filled	85,348	13,260	98,608
	Economi	c Assistance							
3190		Research analyst III	4/04	9	2/05	Recruiting	36,413	72,153	108,566
						*			,

Salary and Fringe Benefit

	Number of
	•
	•

			Number of Months Date Vacant Expected			•	Amou	Amounts included in the 2005-07 Executive Budget		
	A <sub>1</sub> Child Sup	gency/Position No./Description	Date Vacated	Vacant January 2005	Expected to Be Filled	Current Status/Agency Response	General Fund	Special Funds	Total	
4151	1.00	Human service program administrator IV	4454	•						
4338			11/04	2	2/05	Assessing need and restructuring duties	20,629	74,830	95,459	
4380		Human service program administrator III	12/04	1	2/05	Recruiting	19,632	71,214	90,846	
4000	1.00	Child support payment specialist	11/04	2	1/05	Filled	16,505	59,874	76,379	
	Medical S	ervices								
3264	1.00	Human service program administrator III	. 5/04	6	2/05	Recruiting	63,276	63,277	126,553	
3437	1.00	Medical claims processing specialist III	11/04	. 2	2/05	Will be recruiting	18,128	50,470	68,598	
	A=1 =									
4417	Aging Ser 1.00	vices Human service program administrator ill	004	4	455	P111-4	43,085	61,872	104,957	
	1.00	rounding service program auministrator in	9/04	. •	1/05	Filled	45,005	01,072	104,851	
		aith and Substance Abuse Services								
4399	1.00	Human service program administrator V	10/04	3	1/05	Filled	38,046	104,984	143,030	
	Disability	Services								
3554	1.00	Disability claims analyst II	11/04	2	1/05	Filled		92,170	92,170	
3817	1.00	Assistive technology coordinator	6/04	7	2/05	Recruiting		111,126	111,126	
		<u></u>		-		··•			-,	
3560		ntral Human Service Center Vocational rehabilitation specialist	4054		4 10 7	Cina	40.000		40.005	
3812		Office assistant III	12/04	. 1	1/05	Filled	12,935		12,935	
4128			2/04	11	7/05	Assessing need	4,689	44750	4,689	
4145		Advanced clinical specialist	9/03	16	3/05	Recruiting	25,214	14,752	39,966	
4164		Activity therapist II	11/04	. 2	2/05	Recruiting	22,847	500	22,847	
4104	1.00	Human service program administrator IV	7/03	18	3/05	Recruiting	68,080	503	68,583	
_		ion Human Service Center	*							
3419		Licensed psychologist I	9/04	. 4	5/05	Recruiting - Difficult to fill	60,201	71,993	132,194	
3473		Addiction counselor II	9/04	4	5/05	Recruiting - Difficult to fill	21,077	68,424	89,501	
3990	1.00	Addiction counselor II	9/04	4	5/05	Recruiting - Difficult to fill	21,344	69,287	90,631	
	Northeast	t Human Service Center		-						
3510		Activity therapist II	8/04	- 5	1/05	Filled	39,325	45,978	85,303	
4008		Licensed psychologist i	6/04	7	3/05	Recruiting	34,238	97,956	132,194	
4027		Addiction counselor I	8/04	. 5	3/05	Recruiting	4,051	73,857	77,908	
4096		DD case manager II	12/04	1	3/05	Recruiting	37,325	33,099	70,424	
4270		Community home counselor II	10/04	3	3/05	Recruiting	19,314	41,613	60,927	
4349		Licensed psychologist II	8/04	5	3/05	Filled - Will begin 3/1/05	42,942	122,857	165,799	
4364		Activity therapist II	11/04	2	3/05	Filled - Will begin 3/1/05	36,758	42,977	79,735	
4412		Community home counselor II	12/04	<u> </u>	1/05	Filled	18,977	40,887	59,864	
	<b>.</b>									
3451		t Human Service Center Addiction counselor	7/03	18	7/05	Will be recruiting	40,994	5,207	46,201	
3472		Case manager il - Mental health	10/04	3	2/05	Recruiting	75,027	4,997	80,024	
3668		Registered nurse II	12/04	1	2/05	Recruiting	48,608	6,174	54,782	
3687		Community home counselor II	2/03	. 23	1/05	Filled	30,800	3,978	34,778	
3730		Licensed practical nurse it	5/04	8	2/05	Recruiting	56,635	3,772	60,407	
3782		Administrative staff officer I	10/04	3	2/05	Recruiting	103,300	308	103,608	
4163		Registered nurse II	5/03	20	Unknown	Funding used for other positions	6,376	809	7,185	
		- -					-•			
9977		intral Human Service Center	0/04		465	Elliad	E4 0E0	07.040	64 656	
3377		Case manager II - Developmental disabilities Addiction counseles II	9/04 4004	4	1/05	Filled Recruiting	54,053 49,371	27,846	81,899	
4005 4304		Addiction counselor II Physician	4/04 9/03	9	3/05	Will fill when contract expires	18,371	78,319	96,690	
4308		Licensed psychologist II	9/03 7/04	18 6	Unknown 3/05	Recruiting	92,094	69,475	161,569	
		• • •		-		•	,-2 •	,	,	
2015		ntrat Human Service Center Case manager II - Mental health	44104	•	4 M.E	Filled	40 004	0.044	#4 00=	
3645		Addiction counselor II	11/04 12/04	2 1	1/05 2/05	Recruiting	48,264	2,941	51,205	
3848			12/04 5/04	1 8	2/05 2/05	recruiting	37,054	5,885	42,939	
3841 4324		manager II - Mental health	12/04	1	2/05 2/05	ilting	3,672 47,777	2,912		
7,524	1.00	· ····································	12,07	•	2103	, many	71,111	2,312		

٠.			Post.	Number of Months	Date		- Amo 2005-	y and Fringe Bendunts included in t 07 Executive Bud	he <sup>*</sup>
	A. Badlands	gency/Position No./Description Human Service Center	Date Vacated	Vacant January 2005	Expected to Be Filled	Current Status/Agency Response	General Fund	Special Funds	Total
3562	1.00	Vocational rehabilitation counselor ti	8/04	5	2/05	Assessing need	40.000		
3743	0.60	Case manager II - Mental health	4/04	9	1/05	Assessing need Filled	48,630 30,684	49,335 27,228	97,965 57,912
1	State Hos	pital							
2572	1.00	Safety officer	10/04	3	1/05	Condition	444 400		
2626	1.00	Housekeeping	12/04	1	1/05	Recruiting Filled	111,638		111,638
2655	1.00	Medical director	3/04	10	1/05	Recruiting	64,868 496,534		64,868
2662	1.00	Physician	11/04	2	1/05	Recruiting	422,105	÷	496,534 422,105
2697	1.00	Nurse practitioner	10/04	3	1/05	Filled	92,290		92,290
2726	1.00	Mental health care specialist I	11/04	ž	1/05	Filled	59,778		59,778
2739	1.00	Licensed psychologist II	11/04	2	1/05	Recruiting	178,571		176,571
2742	0.50	Registered nurse II	5/04	8	1/05	Recruiting	66,575		66,575
2746	1.00	Registered nurse II	12/04	· 1	1/05	Recruiting	129,240	,	129,240
2747	1.00	Registered nurse II	5/04	8	· 1/05	Filled	72,078	30,890	102,968
2811	1.00	Registered nurse il	9/04	4	1/05	Recruiting	102,968	-	102,968
2969	1.00	Mental health care specialist if	12/04	1	1/05	Filled	59,955		59,955
2976	1.00	Licensed practical nurse I	10/04	3	1/05	Recruiting	82,259		82,259
2671 2771	1.00 1.00	Registered nurse II	12/04	1 '	1/05	Recruiting	110,070		110,070
2871	1.00	Registered nurse II	4/04	9	1/05	Recruiting	102,968		102,968
2925	1.00	Mental health care specialist (i Registered nurse (i	12/04	1	1/05	Filled	59,778		59,778
2971	1.00	Licensed practical nurse (	11/04	2	1/05	Recruiting	125,954		125,954
2999	1.00	Registered nurse II	10/04	3	1/05	Recruiting	61,907		61,907
		•	4/04	9	1/05	Recruiting	102,968		102,968
		ental Center		•		•			
2005	0.50	Medical lab technician II	9/03	· 16	3/05	Recruiting	11,628	32,798	44,426
2012	0.50	Direct training technician	9/04	. 4	2/05	Recruiting	9,050	25,571	34,621
2018 2024	1.00	Direct training technician	11/04	2	2/05	Recruiting	19,565	55,062	74,627
2046	1.00 0.40	Direct training technician	12/04	1	2/05	Recruiting	14,908	42,005	56,913
2098	1.00	Direct training technician Cook I	11/04	2	2/05	Recruiting	4,025	11,285	15,310
2112	0.30	Custodian	10/04	3	2/05	Recruiting	14,568	41,049	55,617
2158	1.00	Administrative assistant III	1/04	12	Unknown	Reviewing	2,810	7,880	. 10,690
2177	1.00	Training officer (1	3/04	10	2/05	Recruiting	18,181	51,182	69,363
2316	0.50	Direct training technician	9/04	4	Unknown	Reviewing	30,010	84,349	114,359
2319	1.00	Direct training technician	9/04 6/04	4 7	2/05	Recruiting	9,050	25,571	34,621
2325	1.00	Direct training technician	12/04	í	2/05	Recruiting	14,572	41,059	55,631
2329	0.50	Direct training technician	12/04	i	2/05 2/05	Recruiting	17,031	47,959	64,990
2348	1.00	Direct training technician	4/04	9	2/05	Recruiting Recruiting	9,050	25,571	34,621
2363	1.00	Direct training technician (I	8/04	5	2/05	Recruiting	14,572	41,059	55,631
2370	1.00	Direct training technician It	12/04	1	2/05	Recuiting	16,742	47,147	63,889
2382	1.00	Direct training technician	9/03	16	2/05	Recruiting	16,952	47,737	64,689
2394	0.50	Direct training technician ()	12/04	1	2/05	Recruiting	14,572 9,050	41,059 25,571	55,631 34,621
2401	1.00	Assistant resident supervisor	11/04	2	2/05	Recruiting	17,870	50,310	•
2412	1.00	Direct training technician	9/04	4	2/05	Recruiting	14,627	41,216	68,180 55,843
2416	1.00	Direct training technician	12/04	1	2/05	Recruiting	14,572	41,059	55,631
2426	1.00	Direct training technician	12/04	1	2/05	Recruiting	14,572	41,059	55,631
2479	1.00	Vocational training technician	12/04	1	2/05	Recruiting	19,558	55,042	74,600
2487 _	0.20	Office assistant III	11/03	14	2/05	Will be recruiting	2,060	5,778	7,838
=	80.20	Total Department of Human Services					\$4,432,491	\$2,817,704	\$7,250,195
	tection a	nd Advocacy Project	•						
	•	•							÷
		North Dakota							
4622	1.00	Customer service specialist	9/04	4	4/05	Funding used to fund emergency status temporary position	n	\$93,683	\$93,683
4578	1.00	Customer service specialist	12/04	1	2/05	Selection process in progress		83,389	83,389
4671	1.00	Customer service specialist	12/04	1.	2/05	Selection process in progress		76,732	76,732
4675	0.46	Custodian	11/03	14	Unknown	Selection process in progress		16,944	16,944
4697 4820	1.00	Customer service consultant Administrative assistant I	12/04	1	2/05	Selection process in progress		85,668	85,668
4829	1.00	AMININIBURINE BESISTEM I	12/04	1	Unknown	Funding used to fund emergency status temporary position	n	63,392	63,392
		· · · · · · · · · · · · · · · · · · ·							

		Number of Months	Date	-	Amo	y and Fringe Bene unts included in th 07 Executive Budg	19
	- Date	Vacant	Expected to	,	General	Special	
Agency/Position No./Description	Vacated	January 2005	Be Filled	Current Status/Agency Response	Fund	Funds	Total
4724 1.00 Programmer analyst II	7/03	18	Unknown	Funding used to fund intern		104,216	104,216
4727 0.38 Customer support specialist II	7/03	18	Unknown	Funding used to fund intern		39,297	39,297
4770 1.00 Research analyst II	11/04	2	2/05				
4755 1.00 Area director				Selection process in progress		90,133	90,133
4855 1.00 Program administrator III	10/04	3	3/05	Selection process in progress		169,182	169,182
	11/04	2	4/05	Selection process in progress		131,997	131,997
9.84 Total						\$954,633	\$954,633
REGULATORY	•			·	-		
			,				
401 - Insurance Commissioner				•			
4879 1.00 Insurance company examiner	9/04	4	2/05	Advertising complete; hiring process in progress		\$101,911	\$101,911
4889 1.00 Insurance Investigator	9/01	40	7/05	Assessing need to reclassify the position		87,116	87,116
4891 1.00 Market conduct examiner	12/04	1	3/05	Advertising		112,510	112,510
4894 1.00 Deputy boller Inspector	4/04	9	2/05	Advertising complete; hiring process in progress		115,337	115,337
4911 1.00 Insurance fraud Investigator	7/05	6	7/05	Evaluating workload		96,522	96,522
5.00 Total		. *	1100	Library Mornost		\$513,396	\$513,396
	•			•	•	<del>4510,000</del>	4212120
405 - Industrial Commission							
4925 1.00 Office assistant II	7in 4		ALIA	Létilit and ha fillion			
	7/04	6	N/A .	Will not be filling vacant position			
	7/04	<u>6</u>	N/A	Will not be filling vacant position			•
4958 1.00 Appointed/Not classified	6/04	7	DebruinU	Pursuant to 2003 HB 1015, this position was only funded			
4000 4.00 0				for 1 year of the 2003-05 blennium			
4973 1.00 Geologic map technician II	8/04	- 5	N/A	Will not be filling vacant position			•
4977 1.00 Loan officer I	7/03	18	Unknown	Currently vacant, however uncertain how new programs		\$87,856	\$87,856
•			,	will affect the Municipal Bond Bank's staffing needs		**	,
5.00 Total				The desired the manager both balls of the mile in the second		\$87,856	\$87,856
							451,000
406 - Labor Commissioner							
4984 0.50 Administrative officer II	11/04	2	2/05	Interviews completed; expect to make offer by 1/21/05	\$50,704	•	\$50,704
4982 1.00 Compliance Investigator	12/04	1	2/05	Position filled - Will start 2/1/05		£20 052	
1.50 Total	1204	• .	2105	Position filled - Will staft 2/1/05	70,883	\$28,952	99,835
1.30 I Q(d)				_	\$121,587	\$28,952	\$150,539
409 - Bublic Resides Commission							
408 - Public Service Commission		•					
No vacant positions							
44							
412 - Aeronautics Commission							
5041 1.00 Account budget specialist II	Never filled		Unknown	Position will be used as part of a plan for		\$76,967	- <b>\$</b> 76,967
	•			Internships in the agency			· · · · · · · · · · · · · · · · · · ·
413 - Department of Financial Institutions							
5049 1.00 Financial examiner I	10/04	3	1/05	Position filled - Started 1/4/05		\$101,121	\$101,121
5052 1.00 Financial examiner (	12/04	1	2/05	Position filled - Will start 2/2/05		108,567	108,567
5055 1.00 Chief examiner	12/04	1	3/05	Interviewing - Expect to fill internally		178,678	178,678
3.00		•		:		\$388,366	\$388,366
				•		7	7,550,750
414 - Securities Commissioner	•	·					
No vacant positions							
110 thedit bonderin			٠,				
471 - Bank of North Dakota				•	•		•
	4000			The second secon			
10464 1.00 Auditor III	10/02	27		Reorganizing audit function - Reevaluating position	•	\$188,833	\$188,833
10466 1.00 Lending manager	9/01	40		Reevaluating position		161,590	161,590
10523 1.00 Account technician	5/02	32		Reorganizing accounting function - Reevaluating position		77,336	77,336
10368 1.00 Account/budget specialist II	2/04	11		Reorganizing banking services - Reevaluating position		108,222	108,222
10512 1.00 Commercial toan manager	1/04	12		Reevaluating position		146,798	146,798
10461 1.00 Bank operations proc. tech.	11/04	2	2/05	Analyzing operations and staffing needs		61,562	61,562
10455 0.50 Administrative assistant	10/02	27	<del>-</del>	Reevaluating position		38,230	38,230
10399 0.50 Administrative assistant	8/04	5		Analyzing student loan operations and staffing needs			
7.00 Total	<b>~~</b>	•				41,748	41,748
**************************************						\$824,319	\$824,319
473 - Housing Finance Agency							
	Mana dir d	40	***	Dadelin coding to 0008 00 1			_
	New 1/04	12	7/05	Redefining position for 2005-07 blennium		\$83,211	\$83,211
55 1.00 Pending classification	New 7/04	8	7/05	Redefining position for 2005-07 blennium		139,420	139,420
56 1.00 ling classification	New 7/03	18	7/05	fining position for 2005-07 blennium		139,420	1′
3.00				1		\$362,051	\$5

73,485 105,632

97,096

76,027

99,366

74,959

76,027

18,371

105,632

\$55,114

97,096

76,027

99,366

74,959

76,027

Custodial supervisor II

Systems mechanic III

Manager - Veteran's Cemetery

Budgeted - Pending classification Administrative staff officer II

Protective service - Nonclassified

Security police - Nonclassified

10/04

7/04

4/04

10/02

10/04

6/02

New

3

6

9

27

3

31

18

1/05

2/05

3/05

5/05

1/05

5/05

5/05

Conducting interviews

Pending reclassification

Pending reclassification

Awaiting federal funding

Pending reclassification

Awaiting federal funding

Awaiting federal funding

6128

6129

6137

6162

6166

6196

10216

1.00

1.00

1.00

1.00

1.00

1.00

1.00

			Number of Months	Date		Amou	and Fringe Bene ints included in the 7 Executive Budg	10
A	gency/Position No./Description	Date Vacated	Vacant January 2005	Expected to Be Filled	Current Status/Agency Response	General Fund	Special Funds	Total
75 - Mill and Fle	vator Association							
0004 1.00	Utility worker	4/04	9	1/05	Advertising to fill position		\$64,022	\$64.02
4380 1.00	Utility worker	2/04	-	1/05		•	80,192	80,19
0001 1.00			11	1/05	Advertising to fill position			
	Packer	9/03	16		Remains open		82,280	82,2
0002 1.00	Packer	7/03	18		Remains open		82,280	82,2
0003 1.00	Packer	7/03	18		Remains open		82,280	82,2
0005 1.00	Computer analyst	7/03	18		Remains open		132,706	132,7
0006 1.00	Sales representative	7/03	18		Remains open		122,164	122,
7.00	Total					=	\$645,924	\$645,
5 - Workforce S	Safety and Insurance							
5087 1.00	Records management generalist	10/04	. 3	2/05	Position has been advertised		\$90,077	\$90,
291 1.00	Premium auditor	10/04	3	2/05	Position has been advertised		92,118	92,
295 0.65	Customer service	3/04	10	3/05	An offer has been extended; awaiting acceptance		29.647	29,
172 1.00			1				135,929	135
199 1.00	Internal audit manager	12/04	•	2/05	Position has been advertised			
	Administrative assistant	12/04	1	3/05	Position has been advertised	-	80,756	80
4.65	Total			•			\$428,527	\$428
BLIC SAFETY								
6 - Highway Pa								
447 1.00	Highway Patroi officer I	12/04	. 1	8/05	Holding for next training class	\$70,969	\$28,987	\$99
533 1.00	Highway Patrol officer II	8/04	5	8/05	Holding for next training class	89,928	36,731	126
541 1.00	Highway Patrol officer II	10/04	3	8/05	Holding for next training class	76,222	31,133	107
587 1.00	Highway Patrol officer II	10/04	3	8/05	Holding for next training class	88,145	35,186	121
451 1.00	Data processing coordinator II	3/04	10	4/05	Reclassifying to research analyst	66,432	27,134	93
1.00	Commercial motor carrier inspector II	2/04	11	4/05	Reclassifying to new entrant program coordinator		89,072	89
1480 1.00	Commercial motor carrier inspector II	11/03	14	4/05	Reclassifying to mobile data support position	64,499	26,344	90
7.00	Total	11/03	17	405		\$454,195	\$274,587	\$728
	Communications - Combined with Department Emergency Management	ent 512 - Division o	of Emergency Man	agement				
•	of Corrections and Rehabilitation	•						
Youth Co	rrectional Center				•			
051 0.50	Juvenile corrections specialist	9/03	16	1/05	Reorganization and FTE reassigned to other positions as of January 2005	<b>\$</b> 51,166		\$51
James Ri	iver Correctional Center							
839 1.00	Training officer II	8/04	5	1/05	Reclassified and filling	78,700		78
	Addiction counselor II			Unknown		104,189		104
		1/04	12		Advertising - Difficult to fill position	173,611		173
5688 1.00	Licensed psychologist II	8/04	5	Unknown	Advertising - Difficult to fill position			
805 1.00	Corrections trainee	12/04	1	1/05	Filled January 2005	66,531		60
	ter Industries							
0368 1.00	Administrative assistant II	7/04	6	2/05	In the process of making a non-classified position		\$70,403	70
0355 1.00	Has not been classified	7/01	. 42	Unknown	As Inmate Job numbers grow, RRI will fill necessary FTE	•	78,384	78
0351 1.00	Has not been classified	7/01	42	Unknown	Position reclassified to Prisons Division physician 1/05		73,086	73
0370 1.00	Nonclassified position	12/99	61	6/05	PIQ is being completed for a market specialist		78,384	- 78
0375 1.00	Industrial production apprentice	7/99	66	6/05	PIQ is being completed to reclassify the position		73,208	7:
9.50	Total	1100	~~			\$474,197	\$373,465	\$84
9.50		-			•	4-1-4, 131	4373,403	304
0 - Adjutant Ge		• /			· · · · · · · · · · · · · · · · · · ·	<b></b>		
6124 1.00	Custodial supervisor ii	11/04	2	1/05	Conducting interviews	\$78,780		\$7
		10804	- 2	4/06	Conducting intendeurs	10 271	<b>₹</b> EE 44 <i>4</i>	

1	
-1	

•			Number of Months	Date		Amour 2005-07	and Fringe Bend its included in t Executive Bud	he
Acc	ency/Position No./Description	Date	Vacant	Expected to	<u> </u>	General	Special	
10591 1.00	Budgeted - Pending classification	Vacated	January 2005	Be Filled	Current Status/Agency Response	Fund	Funds	Total
9.00	Total	New	18	5/05	Awaiting federal funding		93,191	93,191
	Total			•		\$202,783	\$571,780	\$774,563
AGRICULTURE AN 601 - Department	ND ECONOMIC DEVELOPMENT of Commerce							
6262 1.00	Travel counselor/administrative assistant	11/04	2	1/05	Filled - Will begin 1-28-05	\$87,238		\$87,238
6281 1.00	Research analyst	11/04	2	2/05	Offer made	99,337		99,337
2.00	Total	1				\$186,575	-	\$186,575
	• •				•			
602 - Agriculture D	Pepartment		-					
6330 1.00	Administrative officer (i)	8/04	5	1/05	Offer made		\$127,412	\$127,412
6342 1.00	Ag program specialist II	12/04	1	3/05	Reclassification pending		90,846	90,846
6347 1.00	Agri mediation service negotiator	10/04	3	2/05	Interviewing	\$17,510	79,766	97,276
3.00	Total		•			\$17,510	\$298,024	<b>\$</b> 315,534
646 Bood Doors		•						
616 - Seed Departs 6402 1.00			_		<b></b>		****	
6404 1.00	Potato and grain inspector	5/04	8	9/06	Being reclassified to field seed specialist		\$61,647	\$61,647
6406 1.00	Potato and grain inspector	9/99	29	9/06	Being reclassified to public information specialist		66,412	66,412
6410 0.50	Potato and grain inspector Potato and grain inspector	8/04	7	12/05	Being reclassified to field seed specialist		61,647	61,647
6411 1.00	Potato and grain supervisor (	4/98 9/04	82 5	12/05	Being reclassified to field seed specialist	•	40,034	40,034
6412 1.00	Potato and grain inspector	3/00	58	7/05 12/05	Planned replacement with internal staff		111,376	111,376
6413 1.00	Potato and grain inspector	9/99	64	12/05	Being reclassified to field seed specialist		66,412	66,412
6.50	Total	5/55	04	12/05	Being reclassified to field seed specialist		68,412	66,412
	1000					-	\$473, <del>9</del> 40	\$473,940
627 - Upper Great	Plains Transportation Institute				•			
4403 1.00	Associate research fellow	9/04	4	4/05	Reviewing position description - To be advertised		\$140,093	\$140,093
5298 0.50	Associate research fellow	6/04	. 7	Unknown	Position pending - To be filled by GeoSciences Dept.		26,428	26,428
5749 1.00	Research assistant	10/04	3	7/05	Reviewing position description		111,435	111,435
2.50	Total				. , , ,		\$277,956	\$277,956
***					'	-		
628 - Branch Rese								
Dickinson Research								
1607 <u>0.43</u>	Academic staff	7/04	5	2/05	Recruiting for position	\$64,404		\$64,404
630 - NDSU Exten	alan Candan						•	
3859 0.25	Professor	7/0.4	•	700	01-# h 1 11 dd h-1-1-	****		405.000
4186 1.00	Extension specialist	7/04 1/04	<del>6</del> 12	7/06	Staff member serving as acting department chair	\$35,008	6400 540	\$35,008
1845 1.00	Extension agent	1/04 5/04	7	Unknown 1 3/05	Seeking additional funding Recruiting	40.744	\$162,540	162,540
3839 1.00	Extension agent	8/04	4	2/05	Offer has been made	12,711	72,030 90,673	84,741 90,673
4702 1.00	Extension agent	10/04	3	2/05 2/05	Offer has been made		82,627	82,627
4794 0.75	Extension agent	10/04	3	6/05	Offer has been made	22,035	49,045	71,080
1719 0.35	Professor	7/04	6	7/06	Staff member serving as acting department chair	20,664	27,561	48,225
1834 1.00	Extension specialist	7/04	6	.,,,,	Preparing to recruit	64,958	89,704	154,662
3788 1.00	Extension agent	11/04	. 2	2/05	Recruiting	4 1,000	85,623	85,623
4302 0.60	Extension agent	10/03	14	Unknown	Position on hold; county is reorganizing		52,850	52,850
4189 0.57	Extension center specialist	. 11/04	2	3/05	Recruiting	89,936	,	89,936
1791 1.00	Extension center specialist	7/04	6	3/05	Preparing to recruit	95,579	51,465	147,044
9.52	Total		• .			\$340,891	\$764,118	\$1,105,009
<del></del>								
638 - Northern Cr	•				·			
No vacant position	8							
040 44 4 44								
640 - Main Station								•
1070 0.55	Professor	7/04	6	3/05	Recruiting	\$102,489	_	\$102,489
5015 1.00	Professor	6/04	7	3/05	Recruiting		\$88,421	88,421
1165 0.60	Associate professor	6/03	12	2007	On hold for 2 years (employee serving as chair)	117,581		117,581
1463 1.00	Physical science teacher	10/04	2	Deleted	Special funding for position has ended		66,623	86,623
4401 1.00 4913 1.00	International exchange science Professor	10/04	2	7/05	Incumbent has VISA problems will return		72,075	72,075
5379 1.00	79300	11/04 10/04	1	Deleted	Special funding for position has ended		92,348	92.249
4500 1.00	arch fellow	4/04	2 9	Deleted	`al funding for position has ended in offered - awaiting answer		72,563	•
1000 1,01		****	8	1/05	in one or - awaring guswer		86,618	

_				4
<u>`</u> .				
				- 1
1 -				1
				•

	•	Number of				and Fringe Bene	
		Number of Months				ints included in th	
	Date	Months Vacant	Date Expected to	•		7 Executive Budg	<u>jet</u>
Agency/Position No./De	escription Vacated	January 2005	Be Filled	Ours 101 A 111 B	General	Special	· • • • • • • • • • • • • • • • • • • •
5470 1.00 Professor	•			Current Status/Agency Response	Fund	Funds	Total
5756 1.00 Research fellow	6/04	1	Deleted	Funding has expired	* * * * * * * * * * * * * * * * * * * *	93,408	93,408
1369 0.70 Physical science tea	5/04	8	1/05	Position offered - Awaiting answer		92,279	92,279
1522 0.39 Professor		3	2/05	Interviewing	50,742	12,686	63,428
	7/04	5	6/05	Recruiting	79,563	13,986	93,549
	1010-1	2	1/05	Offered - Awaiting answer		99,532	99,532
1 10104001	7/04	5	Deleted	Special funding for position has ended		78,544	78,544
5655 1.00 Professor	. 10/04	2	2/05	Recruiting	·	93,495	93,495
13.24 Total					\$350,375	\$982,578	\$1,332,953
		•					
649 - Agronomy Seed Farm				.•			
No vacant positions							
				• •			i
NATURAL RESOURCES AND HIGHWAY	YS			•		i	
701 - Historical Society							
No vacant positions							
						•	
709 - Council on the Arts				,			
No vacant positions				•			
	•	•					
720 - Game and Fish Department							
6552 1.00 Wildlife tech II	. 7 <i>1</i> 04	6	1/05	Reclassified to biologist II - Filled 1/01/05		\$104,371	<b>\$</b> 104,371
6584 1.00 Chief, information ar	nd education division 10/04	3	1/05	Reclassified to business manager II - Filled 1/1/05	_	169,477	169,477
						\$273,848	\$273,848
, <del></del>				•	-		
750 - Parks and Recreation Departmen	i <b>t</b>			• .			
6676 1.00 Projects and mainter	nance coordinator 7/04	6 ·	1/05	Position has been filled - Begins 1/18/05	\$109,217		\$109,217
6716 1.00 Park ranger/interpret	ter 12/04	1	2/05	Job announcement listed - Deadline 1/07/05	80,739		80,739
2.00					\$189,956	-	\$189,956
				•		=	
770 - Water Commission				•		•	
6726 1.00 Water resource engi	Ineer manager I 7/03	18	2/05	Advertising to fill position		\$136,671	\$136,671
6782 1.00 Water resource engi		2	2/05	Request to fill position		109,159	109,159
6801 1.00 Water resource engi		0	2/05	Just vacated	·	115,963	115,963
3.00 Total					•	\$361,793	\$361,793
					•		
801 - Department of Transportation	•	•		•			
7844 1.00 Transportation proje	oct manager 12/04	2	2/05	Will be advertising to fill		\$109,839	\$109,839
6928 1.00 Office assistant III	11/04	Ž	2/05	Advertising to fill		69,988	69,988
7666 1.00 Administrative trans		4	2/05	Advertising to fill		91,630	91,630
7410 1.00 Equipment operator		1	2/05	Advertising to fill		83,225	83,225
6974 1.00 Engineering technic		4	1/05	Filled		96,198	96,198
7055 1.00 Engineering technic		5	1/05	Filled		118,670	118,670
7036 1.00 Archaeologist	10/04	3	1/05	Filled		113,743	113,743
7714 1.00 Engineering technic		6	5/05	Holding for grant student		83,553	83.553
7776 1.00 Transportation engin		5	5/05	Holding for grant student		111,658	111,658
6962 1.00 Administrative trans		11	Unknown	Employee on military leave		177,227	177,227
7718 1.00 Engineering technic		12	Unknown	Employee on military leave		74,681	74,681
7710 1.00 Engineering tectulic 7542 1.00 Transportation engin		10	Unknown	Employee on military leave		112,470	112,470
7512 1.00 Auto service worker		13	Unknown	Employee on military leave		71,221	71,221
7269 1,00 Equipment operator		3	Unknown	Employee on military leave		86,628	86.628
		3	Unknown			126,462	•
	ormanager 17/04	3	UMORNIO	Employee on military leave			126,462
15.00Total						<u>\$1,527,193</u>	<b>\$1,527,193</b>
204 92 Total all consider				•	\$40 E47 404	#47 400 DOD	£00 040 700
294.83 Total all agencles					<u>\$10,547,431</u>	<u>\$17,469,338</u>	\$28,016,769

NOTE: This report does not include University System campuses since the University System receives a "block grant" general fund appropriation.

Lottery administrative staff officer

Lottery marketing specialist

**Biennial** 

71,074

120,660

## NORTH DAKOTA STATE AGENCY "OFF-BUDGET" POSITIONS FOR THE 2003-05 BIENNIUM

Each biennium, as part of agency budget requests, each agency requests a specific number of full-time equivalent (FTE) positions and funding for the positions. The Governor recommends the number of FTE positions and related funding for each agency to the Legislative Assembly. The Legislative Assembly appropriates funding for each agency's FTE positions in the agency's appropriations bill for each biennium. The legislatively authorized FTE positions associated with the funding appropriated are not referenced in the appropriations bill but are identified in supporting legislative budget documents. During each biennium the Office of Management and Budget (OMB) monitors the number of employees included in agency payroll reports to the legislatively authorized FTE positions for each agency.

Select state agencies are not included in the appropriations process; therefore, those agencies do not have legislative limits on the number of employees that may be hired. These agencies include the agriculture commodity groups and the State Fair Association. Higher education institutions receive a block grant appropriation of their general fund dollars and identify FTE positions related to the general fund appropriation. The institutions receive other funds such as tuition income, federal funds, and local funds, which are used to hire employees, but these funds are not specifically appropriated nor are the employees included as legislatively authorized FTE positions. These types of employees are considered "off-budget."

An "off-budget" position is defined for this memorandum as an employee that is either not filling a legislatively approved FTE position or one for which the funding for the position was not included in the agency's appropriations bill approved by the Legislative Assembly. Agencies hire these positions pursuant to other authority granted to the agency either in statute or the Session Laws. The schedule below lists, for agencies included in the appropriations process, employees considered "off-budget."

Agency/"Off-Budget" Position 125 - Attorney General	Explanation	Salary and Fringe Benefit Total
Administrative assistant II "Do not call" assistant attorney general	These two positions are "off-budget" because funding for the positions was not included in the agency's 2003-05 biennium appropriation. The positions were included in the legislatively authorized FTEs for the 2003-05 biennium; however, OMB has informed the Attorney General not to include the positions as FTEs in the 2005-07 biennium budget request. The positions are involved in the administration of North Dakota Century Code (NDCC) Chapter 51-28, the "do not call" statutes. Funding for the positions is spent pursuant to a continuing appropriation from the Attorney General's refund fund. The positions receive the same benefits as other state employees.	\$83,403 89,926
Lottery director Lottery security officer Lottery account/budget specialist III Lottery customer service representative	These positions are "off-budget" because funding for the positions was not included in the agency's 2003-05 biennium appropriation. The positions were included in the legislatively authorized FTEs for the 2003-05 biennium; however, OMB has informed the Attorney General not to include the positions as FTEs in the 2005-07 biennium budget request. The positions	162,853 105,284 99,821 101,955

are involved in the administration of NDCC Chapter 53-12, the North Dakota Lottery. Funding

for the positions is spent pursuant to a continuing appropriation from the lottery operating

fund. The positions receive the same benefits as other state employees.

·	
per 2004	

Explanation	Biennial Salary and Fringe Benefit Total
The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's board initiative funds and is authorized pursuant to Section 10 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	109,486
The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded 37.5 percent from the agency's operations line item and 62.5 percent from the agency's board initiative funds and is authorized pursuant to Section 10 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	30,459
The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's consolidated forestry assistance federal block grant and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	<b>88,176</b>
This position is three-fourths "off-budget" and one-fourth "on-budget" because the position is funded 75 percent from the agency's consolidated forestry assistance federal block grant, 16.8 percent from the general fund, and 8.2 percent from special funds generated from nursery tree sales. The funding from the consolidated forestry assistance federal block grant is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	60,801
The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded with funds received from the agency's agreement with the Red River Riparian Council and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	,
The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's consolidated forestry assistance federal block grant and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	·
The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's consolidated forestry assistance federal block grant and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position requires the till	

contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health

and retirement benefits.

#### Agency/"Off-Budget" Position 215 - North Dakota University System office Articulation and transfer coordinator

Articulation and transfer secretary

#### 244 - Forest Service

Community forestry specialist (#3611)

Forest stewardship specialist (#3756)

Riparian forester (#4745)

Community forestry specialist (#4905)

Community forestry assistant (#4899)

•	-

	·	
Agency/"Off-Budget" Position Federal excess personal property technician (#3589)	Explanation  The position is "off-budget" because the position is not included in the agency's legislatively	Biennial Salary and Fringe Benefit Total 80,956
	authorized FTE count. The position is funded from the agency's consolidated forestry assistance federal block grant and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	60,930
Forestry technician (#3591)	The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's consolidated forestry assistance federal block grant and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	79,463
Fire management coordinator (#3585)	This position is 28 percent "off-budget" and 72 percent "on-budget" because the position is funded 48.4 percent from the general fund, 23.6 percent from special funds generated from nursery tree sales, and 28 percent from the agency's consolidated forestry assistance federal block grant. The funding from the consolidated forestry assistance block grant is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	28,724
Fire management specialist (#5175)	The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's consolidated forestry assistance federal block grant and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	83,800
Forest stewardship specialist (#5176)	The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's consolidated forestry assistance federal block grant and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	86,052
Forest health specialist (#5177)	The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's consolidated forestry assistance federal block grant and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	92,047
Fire planning and prevention specialist (#5578)	The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's rural development forestry and community grant program and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	80,442

Agency/"Off-Budget" Position Community planning specialist (#5559)

Administrative secretary (#5609)

321 - Department of Veterans Affairs
Account technician |

Office assistant II

701 - State Historical Society Store manager



Biennial Salary and

Explanation	Fringe Benefit Total
The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's rural development forestry and community grant program and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	78,951
The position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is funded from the agency's consolidated forestry assistance federal block grant and is authorized pursuant to a continuing appropriation contained in Sections 7 and 34 of House Bill No. 1003 (2003). The position receives health and retirement benefits.	59,667
One-half of this position is "off-budget" because it is funded from the veterans' postwar trust fund and is not included in the agency's legislatively authorized FTE count. The investment earnings of the veterans' postwar trust fund is appropriated on a continuing basis to the Administrative Committee on Veterans Affairs, pursuant to NDCC Section 37-14-14. One-half of the position is funded from the veterans' aid fund. Half of the position relating to the veterans' aid fund is "on-budget" and the half relating to the veterans' postwar trust fund is "off-budget." This position receives full benefits.	51,857
One-half of this position is "off-budget" because it is funded on a continuing basis from the veterans' postwar trust fund and is not included in the agency's legislatively authorized FTE count. Three-fourths of the funding for this position is from the veterans' postwar trust fund and one-fourth of the position is funded from the general fund. One-half of the position is "on-budget" and one-half is "off-budget." This position receives full benefits.	31,990
This position is "off-budget" because the position is not included in the agency's legislatively authorized FTE count. The position is authorized pursuant to a continuing appropriation contained in NDCC Section 55-02-04 which also authorizes the museum store funds to be used in the normal course of business to support the operation from which the funds are	73,200

derived. Benefits are provided since this is a full-time position and the only full-time position

\$2,179,024

NOTE: This report does not include University System campuses since the University System receives a "block grant" general fund appropriation, the agriculture commodity groups, or the State Fair Association because the agencies are not included in the appropriations process.

for the store.

## HOUSE GOVERNMENT PERFORMANCE COMMITTEEE January 19, 2005

## North Dakota Department of Transportation Tom D. Freier, Deputy Director for Business Support

### **HB 1334**

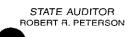
Before I share some comments in regard to HB1334, on behalf of the NDDOT, thank you to the legislature for providing some very helpful employee compensation tools. In the absence of a general legislative salary increase, these tools have been invaluable. The ability to utilize recruitment bonuses, performance bonuses, and scholarship program enhancements has been much appreciated.

Our concern with HB1334 is how it may affect our ability to hire the scholarship students we have been able to bring on board during recent years. With scholarship students graduating in May and December, we attempt to hold positions for them. Obviously, the opening of positions due to retirements does not necessarily align with the graduation dates. Therefore, the flexibility to hold a position for more than three months is necessary.

Because the department has military people on duty, there is a need to hold positions as well. In addition, qualified applicants are occasionally unavailable, and it is difficult to fill those positions in 90 days.

Overall, it is a challenge to fill positions. I am sure that you will agree that it is imperative that we fill our positions with these highly qualified graduates, most of whom are North Dakota grown.







# TESTIMONY BEFORE THE HOUSE APPROPRIATIONS COMMITTEE-GOVERNMENT PERFORMANCE DIVISION January 19, 2005

BISMARCK, ND 58505

House Bill No. 1334

Testimony - Presented by Gordy Smith Audit Manager

Chairman Carlson, members of the committee, my name is Gordy Smith and I'm an audit manager for the State Auditor's Office. I am here to testify in opposition to House Bill No. 1334 in its current form.

My first concern with the current form of the bill deals with positions that have been open for 90 days or longer. There are many legitimate reasons why a position may be open for more than 90 days that have nothing to do with "rolling up salary dollars" which is what I believe this bill is trying to address. I have two excellent examples of this involving our office. We are experiencing a turnover problem and during the past few months we advertised for several position openings. We received the applications, reviewed them, and interviewed a number of candidates. In December, we offered jobs to 5 individuals and only 2 accepted our offer. Therefore we have advertised the remaining open positions again and will go through the process to try to hire good candidates. This means these positions will have been open for more than 90 days. It doesn't seem reasonable or fair that the State Auditor's Office would be punished in this instance through a loss of salary moneys and/or FTE positions since we had no control over these circumstances.

My second example involves our performance audit division. Months ago we advertised an open position. We went through the hiring process and selected an individual for the position and offered her a job. She formally accepted the job offer, but since she wouldn't graduate until late December we agreed on an early January starting date. We were informed approximately 4 weeks ago that she decided to accept a better offer from her current employer. We have now re-advertised the position and we will go through the hiring process again. Once again this means the position will have been open for more than 90 days. We had no control over this situation and yet under this legislation we may lose salary moneys and/or the FTE position.

There was never an attempt by our office to delay filling any of these positions in order to "roll up salary dollars". It would not be prudent management or good government for agencies to simply hire individuals that they had little or no confidence in just to make sure the positions were filled within 90 days. That is what will most likely happen if this legislation passes in its current form. It is a practice that will only hurt state government and result in a loss of efficiency and effectiveness.

I would like to point out there are problems hiring individuals with professional degrees to work for state government. State government cannot compete with the starting salaries offered by private industry. For instance, we are aware that the larger CPA firms in Bismarck are paying at least \$400 more per month as a starting salary than what we can offer. The CPA firms also advance the salaries of their new hires at a faster rate than we can. In some instances, the process to hire highly qualified people with professional degrees takes time, however we feel it is time that is well spent.

My next concern with the current wording of this legislation is that it does not distinguish between FTE positions funded with state general funds, special funds, and federal funds. I do not believe the process set forth would be legal for positions funded by federal funds as they are usually restricted for a specific purpose. For instance, I do not believe you can legally use Child Support Enforcement Program federal funds to provide raises to Foster Care employees or to hire a Department of Transportation employee. These actions would result in federal findings and questioned costs in our statewide Single Audit and the state would have to repay the funds (most likely with interest) to the federal government. If these funds were deposited and held in a separate account and not expended, the state would ultimately risk losing them as federal funds generally have a period of availability attached to them. Based on these factors I'm not sure this process could be applied to FTE positions funded with federal funds.

Positions funded with special funds would also present a hurdle for this legislation. This is because many special funds have restrictions attached either in law or based on opinions from the Attorney General's Office. Even if it were determined to be legal, it would be interesting to see the public reaction if for instance Game and Fish Department moneys for unfilled positions were used to provide raises to Bank of North Dakota employees. Maybe this isn't the intent of the legislation, however that isn't clearly spelled out in the current bill.

In summary, I think this bill would have some negative, unintended consequences including punishing state agencies for something they had no control over and influencing state agencies and institutions to adopt unsound hiring practices if it appears they will not fill an open position within the 90 day requirement. In addition, the present legislation may be risking the improper use of federal and special funds.



The first amendment I would suggest would be to lengthen the 90 day requirement significantly (perhaps to 180 days). An additional amendment should also clarify how exactly the process will work. For example, will an agency/institution have an avenue to appeal prior to losing funding or an FTE position? Finally, I believe a decision would need to be made on how to address how positions funded by federal or special funds will be handled. I don't believe that it would be legal to include these types of funds in this process. We need to ensure the legislation doesn't violate the laws, rules, and regulations surrounding these types of funding.

Mr. Chairman this concludes my testimony. I would be happy to address any questions you may have.

# House Bill 1334 House Appropriations Committee Government Performance Division

Donna Thigpen
President, Bismarck State College
January 19, 2005

Chairman Carlson and members of the Government Performance Division of the House Appropriations Committee my name is Donna Thigpen, President of Bismarck State College.

I appear before you today to oppose House Bill 1334. I do support the intent of the legislation to provide equity salary increases, and to provide salary increases on the basis of performance.

I do not support the process described in this bill that would be used to establish the state employee compensation pool or the method that would be used to redistribute the funds.

The North Dakota University System has been charged by the Higher Education Roundtable to be flexible with accountability. I believe that this bill would be a step backwards because it would hamper our ability to be flexible when filling positions on our campus.

Let me give you a concrete example of what I mean. We have received several grants from the National Science Foundation to develop and expand our energy technology program. This program provides the ND energy industry with the highly trained work force it needs to be competitive. The positions funded by these grants require that the faculty who are hired are individuals from the energy industry who possess unique sets of skills.

One of the positions - system operations - (These are the people who operate the electrical grids and do the power dispatching) remained open for two years because we had no one apply who was qualified until we raised the salary to a level that was competitive with the industry. And we still have not been able to fill it with the type of individual we need. We are advertising again and raising the salary again.

The money for this position can not be transferred to a state pool because it was specifically allocated by the National Science Foundation for this particular position. If we do not use it, it reverts to that Federal Agency.

This year we are losing eight senior faculty members- Four of them in the science area. I need the flexibility to move quickly to adjust salaries to attract the individuals needed to fill these positions. Due to the academic calendar, some positions may be temporarily filled with part-time adjunct until we can recruit a qualified individual.



We have advertised some positions and had one or no applicants. We need to maintain the flexibility to manage this problem and not be forced to hire unqualified faculty for fear of losing the position.

The flexibility with accountability promoted through the Higher Education Roundtable has worked for the betterment of Bismarck State College and the North Dakota University System. I believe the process established with this bill would hinder our ability to get the biggest bang for our bucks. We have worked hard to provide competitive wages and to develop and increase our external funding sources that allow us a greater ability to keep up with industry wages for key staff and faculty positions.

In conclusion while we have not always been successful utilizing our internal salary administration policy to fill vacant positions we have made significant progress as a result of the Higher Education roundtable flexibility. Please do not put in place additional administrative burden that would hinder our progress.



Smith, Jim W., 11:11 AM 3/7/2005, RE: HB1334

HB 1334 | Page 1 of 3 Present deliver 15 copies to be note approp per commutate request

Subject: RE: HB1334

Date: Mon, 7 Mar 2005 11:11:40 -0600

X-MS-Has-Attach:

X-MS-TNEF-Correlator: Thread-Topic: HB1334

Thread-Index: AcUiHrz1W2R230KPR3q6GwKkmGl8YAAGX2cw

From: "Smith, Jim W." <jsmith@state.nd.us>

To: "Glatt, Laura J." < laura.glatt@ndus.nodak.edu> Cc: "Knudson, Allen H." <aknudson@state.nd.us>

X-OriginalArrivalTime: 07 Mar 2005 17:11:42.0487 (UTC) FILETIME=[BBBE2A70:01C52338]

X-NDUS-MailScanner-Information: Please contact the ISP for more information

X-NDUS-MailScanner: Found to be clean X-NDUS-MailScanner-SpamCheck:

X-MailScanner-Erom: ismith@state.nd.us\_

The bill refers to Executive Branch agencies and institutions, which our legal staff has indicated includes higher education. If the intent is to exclude higher education I think that language should be added. This would avoid any misunderstanding down the road. Look at section 54-59-02.1 for a reference as to higher education is excluded.

Jim W. Smith Legislative Budget Analyst and Auditor ND Legislative Council Bismarck ND 58505 701.328.2916

From: Laura Glatt [mailto:laura.glatt@ndus.nodak.edu]

Sent: Monday, March 07, 2005 8:05 AM

To: Smith, Jim W. Subject: Fw: HB1334

Jim: I need your help with interpretation of HB1334. When the bill was originally heard on the House side, Donna Thigpen appeared and testified on the bill. Following her testimony, Rep. Al Carlson told her that the bill was never intended to include higher education. Since that time there has been some ongoing confusion about whether higher education is included or not. Please see Rep. Ken Svedjan's email below suggesting HE is exempt. Is that your understanding? It does not appear to be clear in the bill; however, perhaps their intent is adequate to stand the test of time. Please let me know your understanding and how we should proceed, if at all, on this bill. We, of course, want to be exempt. Laura

X-Sender: robert.potts@imap.ndsu.nodak.edu

X-Mailer: QUALCOMM Windows Eudora Version 6.1.2.0

Date: Fri, 04 Mar 2005 16:50:52 -0600

To: Laura Glatt < laura.glatt@ndus.nodak.edu> From: Robert Potts < robert.potts@ndus.nodak.edu>

Subject: Fw: HB1334

X-NDUS-MailScanner-Information: Please contact the ISP for more information

X-NDUS-MailScanner: Found to be clean X-NDUS-MailScanner-SpamCheck:

X-MailScanner-From: robert.potts@ndus.nodak.edu

Reply-To: "Bev" <bevclayburgh@undalumni.org> From: "Bev" <bevclayburgh@undalumni.org>

To: "Bruce Christianson" <bruce.christianson@ndus.nodak.edu>,

"Robert Potts" <robert.potts@ndus.nodak.edu>

Subject: Fw: HB1334

Date: Mon, 28 Feb 2005 12:50:12 -0600

X-Mailer: Microsoft Outlook Express 6.00.2900.2180

X-NDUS-MailScanner-Information: Please contact the ISP for more information

X-NDUS-MailScanner: Found to be clean

X-MailScanner-From: bevclayburgh@undalumni.org

**FYI** 

---- Original Message ----From: Svedjan, Ken D.

To: Bev

Sent: Monday, February 28, 2005 12:46 PM

Subject: RE: HB1334

Bev.

Higher Education is exempt from HB 1334. Furthermore, it is very likely that the length of time for position vacancies will be extended from 3 months to 6 or 9 months. Best wishes.

Ken

From: Bev [mailto:bevclayburgh@undalumni.org] Sent: Monday, February 28, 2005 8:48 AM

To: Svedjan, Ken D.

Cc: bic

Subject: HB1334

Is Higher Ed exempt from HB 1334? When I think how long it takes to search and find even a Dean, let alone a Provost or President, Higher Ed would have much trouble with 1334. Can you clarify? Thanks.

Robert L. Potts Chancellor North Dakota University System 600 E. Boulevard Ave. Dept. 215 Bismarck, ND 58505-0230 701-328-2963 (phone) 701-328-2961 (fax) robert.potts@ndus.nodak.edu

Laura Glatt Vice Chancellor for Administrative Affairs North Dakota University System 600 East Boulevard Avenue, #215 Bismarck, ND 58505-0230 701.328.4116 phone 701.328.2961 fax

## House Bill 1334 Senate Appropriations Committee

# Dave Clark Executive Vice President, Bismarck State College March 28, 2005

Chairman Holmberg and members of the Senate Appropriations Committee, my name is Dave Clark, Executive President of Bismarck State College.

I appear before you today to oppose House Bill 1334. I do support the intent of the legislation to provide equity salary increases, and to provide salary increases on the basis of performance.

I do not support the process described in this bill that would be used to establish the state employee compensation pool or the method that would be used to redistribute the funds.

The North Dakota University System has been charged by the Higher Education Roundtable to be flexible with accountability. I believe that this bill would be a step backwards because it would hamper our ability to be flexible when filling positions on our campus.

Let me give you a concrete example of what I mean. We have received several grants from the National Science Foundation to develop and expand our energy technology program. This program provides the ND energy industry with the highly trained work force it needs to be competitive. The positions funded by these grants require that the faculty who are hired are individuals from the energy industry who possess unique sets of skills.

One of the positions - system operations - (These are the people who operate the electrical grids and do the power dispatching) remained open for two years because we had no one apply who was qualified until we

House Bill 1334 Senate Appropriations Committee March 28, 2005 Page 2 of 2

raised the salary to a level that was competitive with the industry. And we still have not been able to fill it with the type of individual we need. We are advertising again and raising the salary again.

The money for this position can not be transferred to a state pool because it was specifically allocated by the National Science Foundation for this particular position. If we do not use it, it reverts to that Federal Agency.

This year we are losing eight senior faculty members- Four of them in the science area. I need the flexibility to move quickly to adjust salaries to attract the individuals needed to fill these positions. Due to the academic calendar, some positions may be temporarily filled with part-time adjunct until we can recruit a qualified individual.

We have advertised some positions and had one or no applicants. We need to maintain the flexibility to manage this problem and not be forced to hire unqualified faculty for fear of losing the position.

The flexibility with accountability promoted through the Higher Education Roundtable has worked for the betterment of Bismarck State College and the North Dakota University System. I believe the process established with this bill would hinder our ability to get the biggest bang for our bucks. We have worked hard to provide competitive wages and to develop and increase our external funding sources that allow us a greater ability to keep up with industry wages for key staff and faculty positions.

In conclusion while we have not always been successful utilizing our internal salary administration policy to fill vacant positions we have made significant progress as a result of the Higher Education roundtable flexibility. Please do not put in place additional administrative burden that would hinder our progress.

# Testimony HB 1334 – DEPARTMENT OF HUMAN SERVICES SENATE APPROPRIATIONS Senator Holmberg, Chairman March 28, 2005

Chairman Holmberg, members of the Senate Appropriations Committee, I am Dean Mattern, Director of Human Resources for the Department of Human Services. I am here to provide comments regarding the impact of HB 1334 on the Department of Human Services.

Section 1 of this bill creates a state employee compensation pool to provide funding for state employee market and equity salary adjustments. The Department of Human Services recognizes and supports the need to address the employee salary issues of market competitiveness and equity. However, the use of vacancies, anticipated turnover, and anticipated retirements to fund the pool, as outlined in Section 2 of the bill, is of concern for several reasons:

• In the experience of the Department of Human Services, most professional positions take more than 90 days to fill. The recruitment time for certain hard-to-fill positions, such as physicians, psychologists, registered nurses, direct care staff and addiction counselors, regularly exceeds six months. For example, during this biennium, West Central Human Service Center had two clinical psychologist vacancies this biennium, and each remained vacant for approximately six months despite concerted recruitment efforts. Recruitment in the less populated regions of the state can be even more difficult. In another instance, the State Hospital has been recruiting for a Medical Director for the past year. Two candidates have turned down offers, so recruitment continues.

- Funding from vacant positions is often used for recruitment expenses, overtime or temporary hires or expenses associated with work realignment to get the work done. By removing 60% of the general funds associated with vacancies, Department managers will be unable to manage these workforce variables effectively.
- Another funding issue which would arise is the maintenance of effort for block grants would be put in jeopardy with the removal of 60% of the general funds for a position left open for 90 days.
- When employees retire they often require a large payout of vacation and sick leave. Since we usually have not been able to budget for these occurrences, we have no choice but to keep a position open long enough to cover this expense or to use other vacancy funds. Again, moving the general funds to a compensation pool hampers the Department's ability to manage the workforce while seeing that the service responsibilities continue to be carried out.
- There is a danger in this bill that managers will be hesitant to leave positions open while they examine alternatives, such as re-balancing workloads or out-sourcing certain duties. The 90-day deadline on filling vacancies encourages managers to do things the same old way in order to avoid losing the funding for a necessary function. We will certainly need flexibility and creativity in workforce management as workforce shortages increase and predicted demographics change in the state and nationally workforce.

Section 3 of HB 1334 sets forth a procedure to request OMB and Budget Section approval to restore positions, provide market or equity adjustments, or provide performance based increases. The Department of Human Services has comprehensive policies and procedures in place governing salary adjustments, over and above the requirements contained in North Dakota Administrative Code. Through these policies and procedures, fair, orderly, and timely decisions regarding salary adjustments are made.

In the past few years, the Department has fallen behind the market in salaries for several professional positions. Because of this, in order to maintain continuity of care and sustain critical functions within the department, we need the flexibility to respond in a timely fashion to retain key staff. Two situations from this biennium illustrate this need:

- The Department has adjusted salaries for licensed addiction counselors and clinical psychologists in order to maintain an adequate workforce. The human service centers staff were being "hired away" at salaries ranging from \$15,000 to \$40,000 more annually. Had this bill been in place, we would not have been able to respond to marketplace pressures in a timely fashion, and would likely have lost more critical staff positions. The effect on services to vulnerable populations is of real concern.
- A pharmacist in a critical position was being recruited by another employer. Without the ability to make a equity salary adjustment in a timely manner, we would have lost this employee. The cost of recruitment for this hard-to-fill position would have been significant, not to mention the lost productivity while the position was vacant. Had this bill been in place, we would have lost the employee because we would not have had the time to seek approval. More than likely it would have taken at least six to nine months to fill the vacancy, so we would have been required to give up the position and associated funding, and request permission from OMB and the Budget Section to fill the vacancy. Depending upon the timing of the Budget Section meetings, we may have lost viable candidates due to delays.

In summary, the Department of Human Services supports the concept of a state compensation pool to attempt to address market and equity issues. We however are very concerned about the negative effect that the funding of the pool through agency salary dollars and the procedures proposed to access the fund will have on the Department's ability to effectively manage our workforce.

I would be happy to answer any questions that the committee may have.

#### HB 1334

## Testimony of Human Resource Management Services Senate Appropriations Committee March 28, 2005

At the present time, there isn't readily available information on the number of positions vacant for more than 90 days or the dollars that would be withheld to the pool.

- We currently have 78 classified job openings on our web site job board; 25 of those
  jobs are 'open until filled.' Agencies do that in lieu of an application deadline
  because they simply aren't getting applicants for those openings.
- In late 2004 a survey of agencies identified 'Hard-to-fill' positions.
  - o 18 agencies responded
  - o 87 job classes were identified as 'Hard-to-fill' by the agencies
  - o 2,614 positions are in the classes identified as 'Hard-to-fill'
  - Medical occupations such as Psychologists, Addiction Counselors, Nurses are 'Hard-to-fill'
  - DOCR experiences problems maintaining staffing in Correctional Officer positions
  - Highway Patrol must replace troopers through a class at the Law Enforcement Academy. To initiate an academy class they need 8 vacancies and it takes about 6 months to complete recruitment, testing, background checks, & medical evaluations.
  - Recruiting high level professionals often takes 90 days or more just to make a thorough search and a careful screening.

When positions become vacant, managers routinely spend some time evaluating their operations and looking for better ways to organize and accomplish the work. This means filling positions may take longer but it results in more efficiency and effectiveness. If we make filling positions a 'race' to beat a deadline, it will not result in better hiring or more effective operations.

The Governor's Hiring Council is in place to review the need to fill vacancies and to encourage agencies to look for efficiencies. Withholding funds to a pool creates an additional piece of bureaucracy requiring agencies to work through red tape to accomplish their work. By applying the salary pool only to general funds, the bill places general fund agencies at a disadvantage when compared to special fund agencies. In some agencies this pool may apply to some positions and not to others.

Ken Purdy HR Management Services 328-4739



### DEPARTMENT OF CORRECTIONS AND REHABILITATION

3100 Railroad Avenue, PO Box 1898 ● Bismarck, ND 58502-1898 (701) 328-6390 ● FAX (701) 328-6651 ● TDD 1-800-366-6888 Website: www.discovernd.com/docr

Senate Appropriations Committee

House Bill 1334

Mr. Chairman and members of the committee, I am Linda Houfek, the Human Resources Director for the ND Department of Corrections and Rehabilitation. I am here today to tell you how this bill would affect the DOCR.

To address this matter, I reviewed the positions that have been left vacant for any period of time over 90 days in this biennium and the reasons. I found that we leave positions vacant for four major reasons.

Positions are left vacant because our agency, as many other state agencies, is unable to attract qualified individuals who want to work in a corrections setting and/or for the state. I noticed that last week there were over 20 positions listed as "open until filled" on the HRMS website. On average, over the last couple of years, it has taken the DOCR over five months to fill vacant Registered Nurse positions, particularly in Jamestown where competition with Eastern ND and Minnesota is keen. With Addiction Counselors the average time is five months and for Social Workers it is 5.6 months. We have just recently filled all but one of our treatment positions within the Prisons Division. In order to recruit qualified candidates, it has sometimes been necessary to provide recruiting bonuses for the positions, which is done by utilizing salary dollars that have resulted from the vacancies.

When an employee with tenure leaves unexpectedly, the agency pays out their cumulative annual leave balance, 10% of the sick leave balance and compensatory time if there is any. When you look at the cost to pay for this (dollars that are not budgeted for), this becomes a factor of when a position can be filled. If the position is one that cannot be left vacant, then that option does not exist. Early retirement incentives can be used by an agency to allow for more efficient and effective use of positions and may necessitate leaving a position or a portion of a position vacant for a time. The plan with this is that the money expended will be gained back plus more over the rest of the biennium.

When an employee leaves, the supervisor and the HR contact in that division determines if the position should be filled "as is" or if there is a need to reorganize the unit or the duties done by the position. This could happen because of a change in or additional services or programs required of the department or division. If there is a reason to consider either action, there is an internal review and data is gathered from staff and supervisors to assess the best plan for the position. These decisions are not made in a vacuum, thus it takes time to evaluate what will work best, what is needed the most and how it will this fit into the needs of the division and the organization. Once the decision is made there may be a need to reclassify the position. Reclassifications may take up to 60 days, during which time the position remains vacant.

Another variation of this is when a position is vacated and evaluation must be made as to where best to assign the FTE attached to the position. Often a decision will be made based on the caseload needs

and/or service needs and mandates. As these numbers and needs fluctuate, there may be a desire to evaluate the numbers/ways to best provide services over a period of time, to make the best use of staff and staff time. Again, while this process takes place the position remains vacant.

During some of these processes the duties of the vacated position still have to be done and we may use some of the savings from the vacated position to compensate the staff that have been assigned the additional duties. HRMS has proved managers with the salary administration tools to address these needs and we use them within our department to the extent possible.

It appears that this bill could penalize managers for doing what managers are expected to do and that is to determine the best use of staff and dollars to get the job done. If we carry the intent of the bill forward, this could result in the need for managers to fill positions, as soon as they can, with whomever they can, so that they do not chance losing the FTE or the dollars attached to the position.

While it may appear that pooling money may assist the DOCR in achieving salary equity, we believe it would come at a cost to all agencies, including ours, by losing the flexibility we need to manage the salary administration issues that present themselves throughout the biennium.

I also have a couple of questions regarding the bill:

- How does an agency plan for this loss of budget dollars when we won't know which positions will be vacant more than 90 days at any particular time, such as the twenty-third day of each regular session of the legislature?
- If the dollars are removed from an agency's budget in the nineteenth or twentieth month of the biennium what impact does that have on the ability of the agency to compensate staff for the remaining five months of the biennium and to make up the lost dollars?
- When an agency has hard to fill positions, we must find a viable candidate as soon as possible. That means we need to make an immediate offer so that we don't loose the person-- how can that be done if we now have to submit a request to OMB for their review and approval and then if they approve the transfer, it is then subject to budget section approval before any transfer is made?



### OFFICE OF THE STATE AUDITOR

STATE CAPITOL 600 E. BOULEVARD AVE. - DEPT. 117 BISMARCK, ND 58505

### TESTIMONY BEFORE THE SENATE APPROPRIATIONS COMMITTEE

March 28, 2005

Engrossed House Bill No. 1334

Testimony - Presented by Gordy Smith Audit Manager

Chairman Holmberg and members of the committee, my name is Gordy Smith. I am here to testify in opposition to Engrossed House Bill No. 1334.

My first concern with this bill is the issue surrounding FTE positions and related general funds for positions that have been vacant for ninety days or more. I believe ninety days is an unreasonable and arbitrary time period. It essentially forces state agencies and institutions to hire someone in that period of time, or risk losing the general funds and FTE position.

There are legitimate reasons why a particular position remains open for 90 days or more that state agencies or institutions have little or no control over. The most obvious example would be professional positions that have traditionally been difficult to fill. Among other positions, this would include medical professionals as well as engineers. Another example would include positions that are paid significantly less than their counterparts in private industry.

Our office has been experiencing significant turnover in our agency division in Bismarck. Our turnover rate for 2004 was 33% which is almost 4 times the average in state government. During the past year we advertised vacant positions in November, 2004 and we interviewed candidates in December and offered 5 individuals jobs with our office. Only 2 candidates accepted our offer. We again advertised the positions and had only two applicants who we felt were qualified to be interviewed for our 4 open positions (another position became vacant since the prior interviews). We offered both applicants positions with our office and we will once again advertise for the remaining two positions hoping to attract some May 2005 graduates. Obviously, some of these positions have been vacant for more than 90 days. What exactly has our office done to deserve removing those FTE positions and a portion of their funding? What reasonable

alternatives did management of the State Auditor's Office have? Why should we delay the hiring process further by going through a bureaucratic process to convince OMB to restore the FTE positions and related funding prior to trying to fill them?

We are aware that the two largest local CPA firms are paying a starting salary of \$400-\$500 per month higher than that which we start new employees. As a result, it is difficult for us to attract qualified candidates. In addition, the national CPA organization has adopted rules that require CPA candidates to have at least 150 credit hours prior to taking the CPA exam. This has resulted in fewer students going into accounting and has created a smaller pool of individuals with accounting degrees. I would assume other state agencies or institutions may have similar stories for positions requiring professional degrees.

Agencies and institutions could ensure they fill all of their positions prior to the 90 day deadline, regardless of whether the hired individuals are sufficiently qualified or whether management has any faith in the individual's ability to fulfill their responsibilities. Is this good government or sound management? The agencies or institutions would have 6 months (standard probationary period) to dismiss some or all of these individuals and start the hiring process all over again. This is not an efficient use of our time and it is not good government. This would be one unintended consequence of this bill. If this bill were to pass I would strongly recommend the 90 day requirement be extended to at least 180 days.

The next issue the State Auditor's Office would like to address regarding this bill is the requirement that agencies and institutions appeal their case for retention of FTE positions and general funding to OMB. While we have a positive relationship with OMB, the fact is we audit that organization and if they have the power to remove funding and FTE positions from us, with no avenue of appeal available, it creates an independence problem. We would like to see the bill amended to provide an appeal process to state agencies and institutions. The logical place for the appeal would be a legislative body such as the Budget Section.

In summary, I believe this bill should be defeated or changed significantly. In its present form, the bill will have unintended negative consequences that will do more harm than good.

Mr. Chairman that concludes my testimony and I would be happy to answer any questions the committee may have.